



### Architecting Your Career (Teching your way to the Top!)

Rosalind Radcliffe With Frank De Gilio IBM Corporation August 2015





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### IF WE DID ALL THE THINGS WE WERE CAPABLE OF DOING, WE WOULD LITERALLY ASTOUND OURSELVES." - BENJAMIN FRANKLIN



### Why Should You Listen to Me?



- Humble beginnings
  - Born in a log IT shop
  - Started as a tester for a product with 3 customers
- 30 year veteran at IBM
- Distinguished Engineer
  - Top 1% of technical community
- Chief Architect for Cloud in IBM's Systems division







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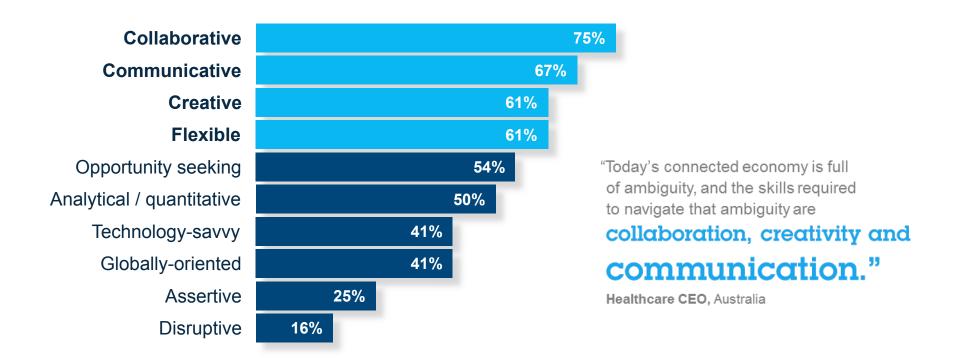
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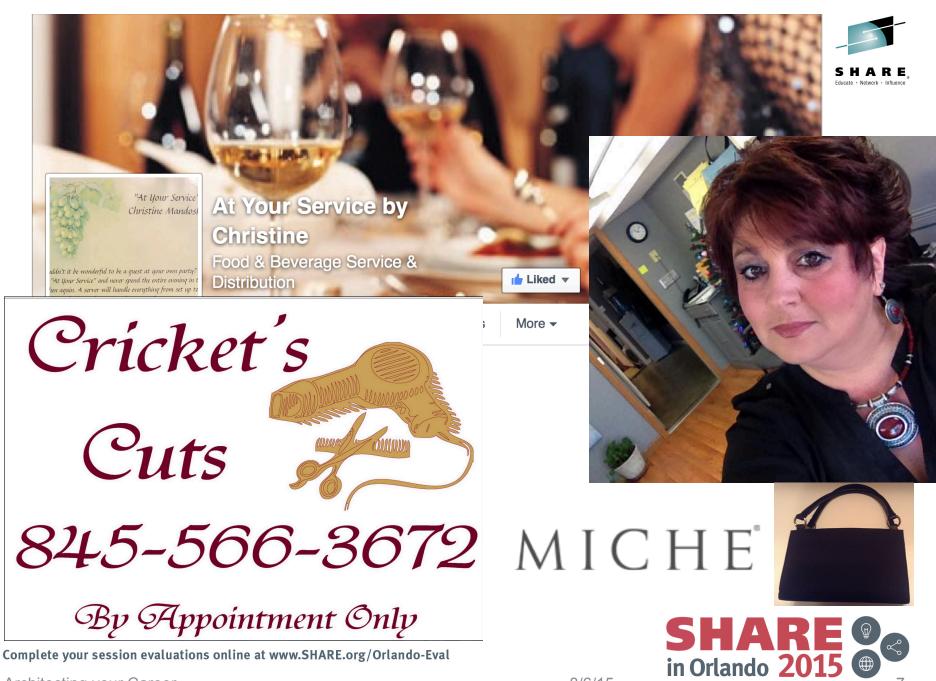
### From IBM's 2012 CEO Study



#### Personal characteristics for employee success

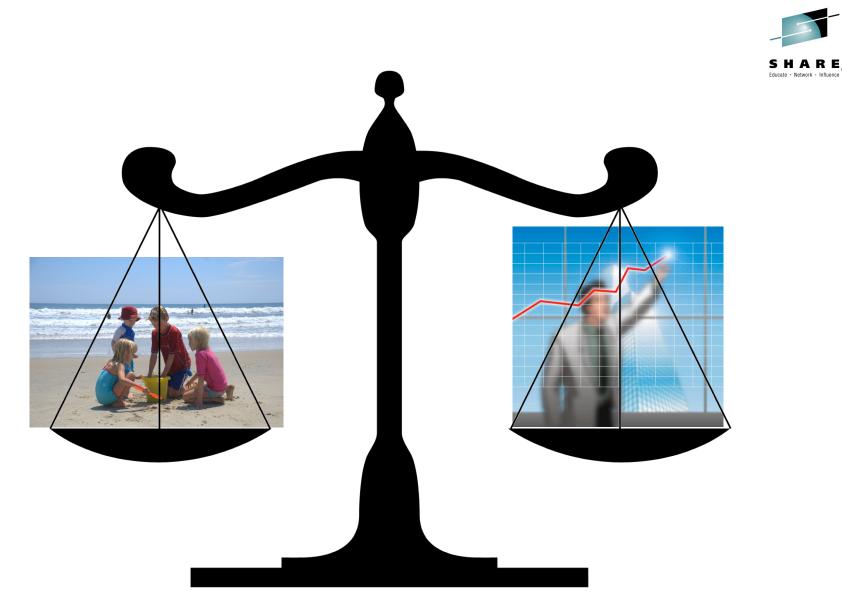






Architecting your Career

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# NO SINGLE PATH

# TO SUCCESS

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#### Risk Zone

### Danger Zone

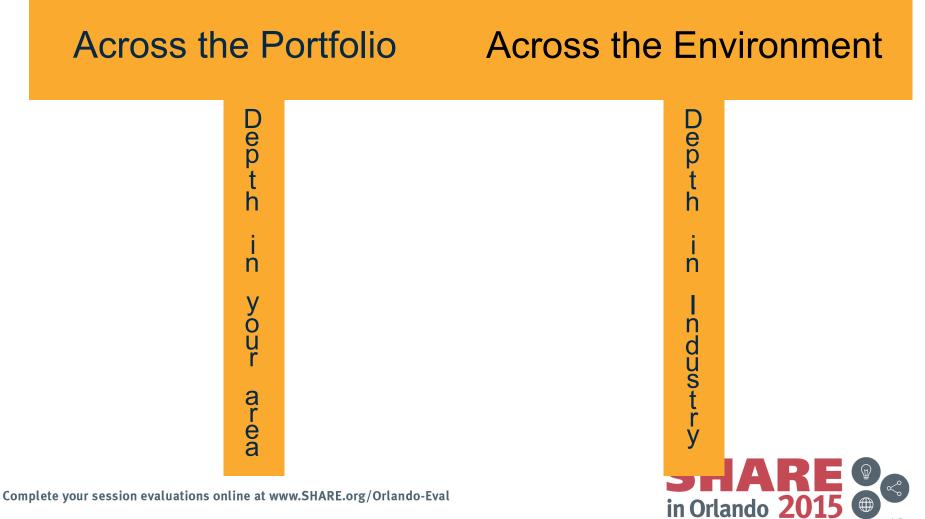


#### Stretch Zone



How Are You Developing Your Skill?











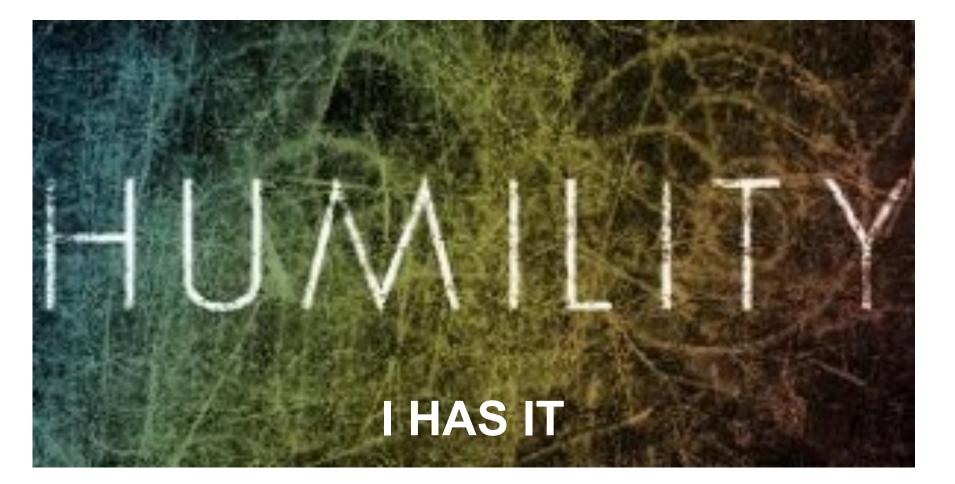




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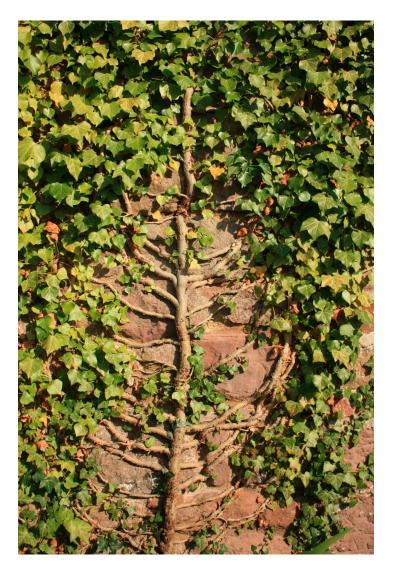






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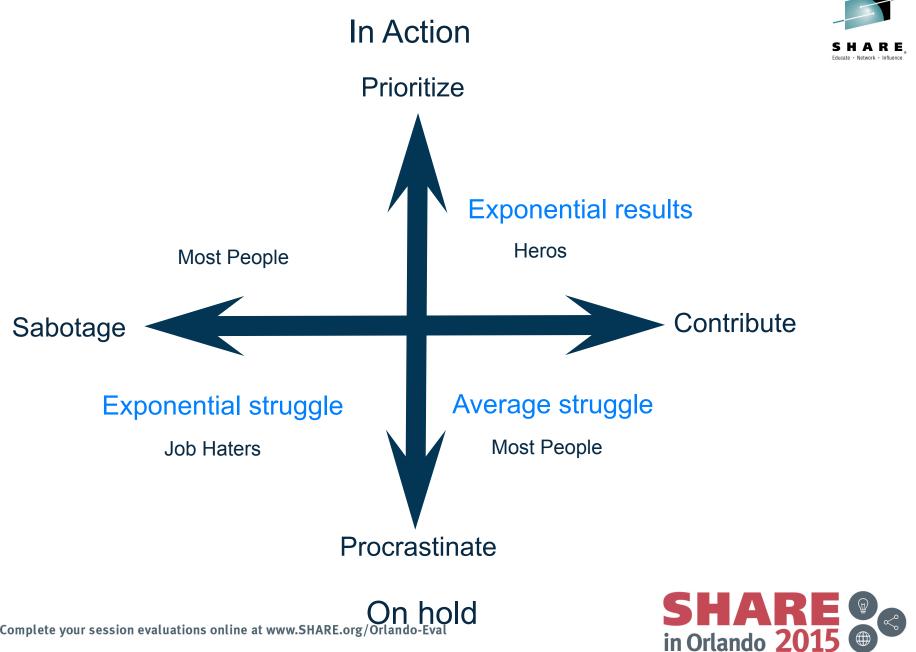






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# KINDERGARTEN















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### CREDIT THE TEAM

# BLAME YOURSELF





### TRIFLES MAKE PERFECTION



# PERFECTION IS NO TRIFLE



























first i appreciate u to be in IBM, no problem for such new employees like u. 1st thing i have to know which technology u r dealing with???????? so that i would give u some suggestions...... gud luc







Remove "I think" from the beginning of sentences.

Eliminate the use of "maybe" when responding to something.

Avoid "sometimes" when describing something.

Use "I will" instead of "I'll try".

Avoid getting overly involved in the details of a story – make a point.





### WORDS DRIVE ACTION!

Use "I can", "I do", or "I will" instead of "I can't" or "I don't" or "I won't".

Use "Could" rather than "Should".

Use "I get to" in place of "I have to".

Ask "What?" instead of "Why?".

Eliminate "They" and "Them"

Allow silence versus filling space with words RE Complete your session evaluations online at www.SHARE.org/Orlando-Eval 35













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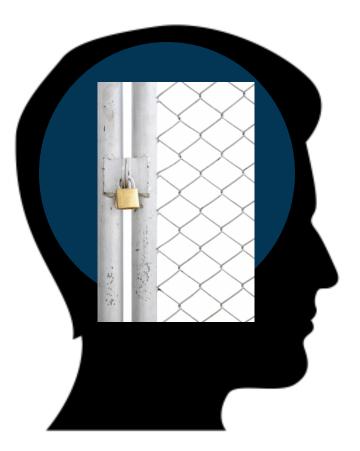




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### POLITICS

# POLITICS

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#### IN SUMMARY: DO



- Work life balance
- Know your worth
- No comfort zone
- Become T Shaped
- Be optimistic
- Be curious
- Be humble
- Make a decision
- Be flexible
- Let go

- Mentoring
- Build a network
- Personal brand
- Know your strengths and weaknesses
- Be a team player
- Know the business
- Communicate
- Patent ideas
- Big picture





### IN SUMMARY: DON'T

- Stop Learning
- Have a closed mind
- Be alone
- Lean on Politics
- Lose control
- Bully people
- Let trust issues affect your effectiveness







## Made to Stick – Chip Heath & Dan Heath Switch – Chip Heath & Dan Heath





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