



Roll Up for the Magical Mystery Tour of Software Costs

16962

David Schipper

Lead Product Manager

March 5, 2015

Abstract






Hey Dude, don't make them mad.

Take an invoice and make it smaller.

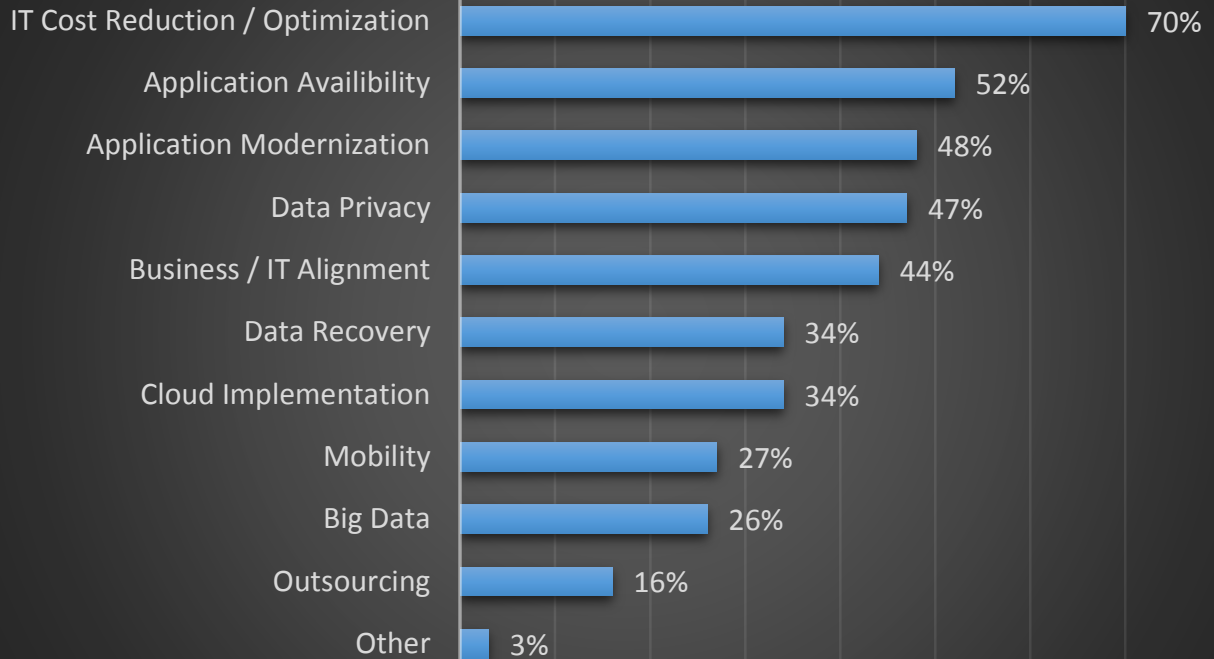
Remember to optimize software costs,

Then you can reduce your mainframe budget.

Agenda

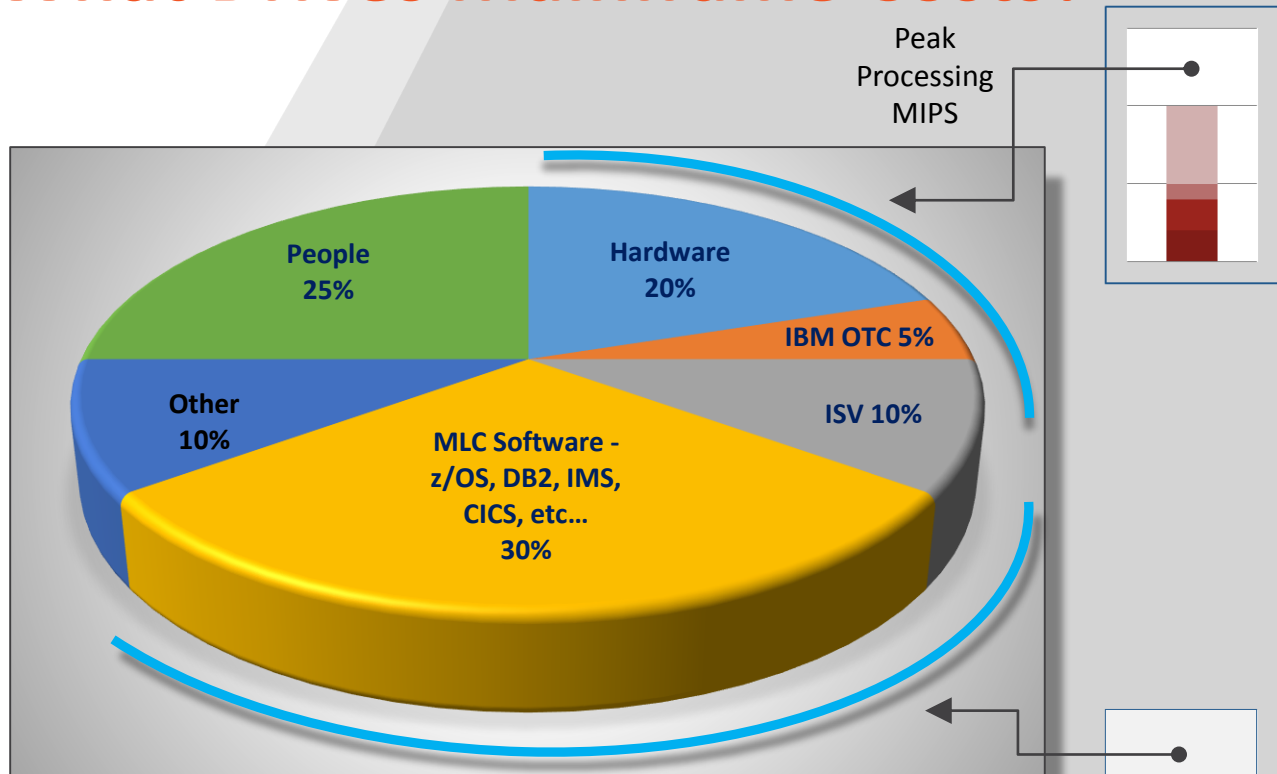
-  **Sub-capacity Pricing and Monthly License Charges (MLC)**
-  **10 Steps to Reducing Mainframe MLC Costs**
-  **Analyze and Model**
-  **Implement Capping**
-  **Workload Placement**

Survey Says...



Source: BMC Software 2014 Mainframe Survey

What Drives Mainframe Costs?



What the business wants:

- Reduce MLC monthly charges
- Reduce MIPS required
- Improve performance and availability in the process

Peak
4HRA
MSUs

Sub-capacity pricing



IBM software charged on peak MSU usage



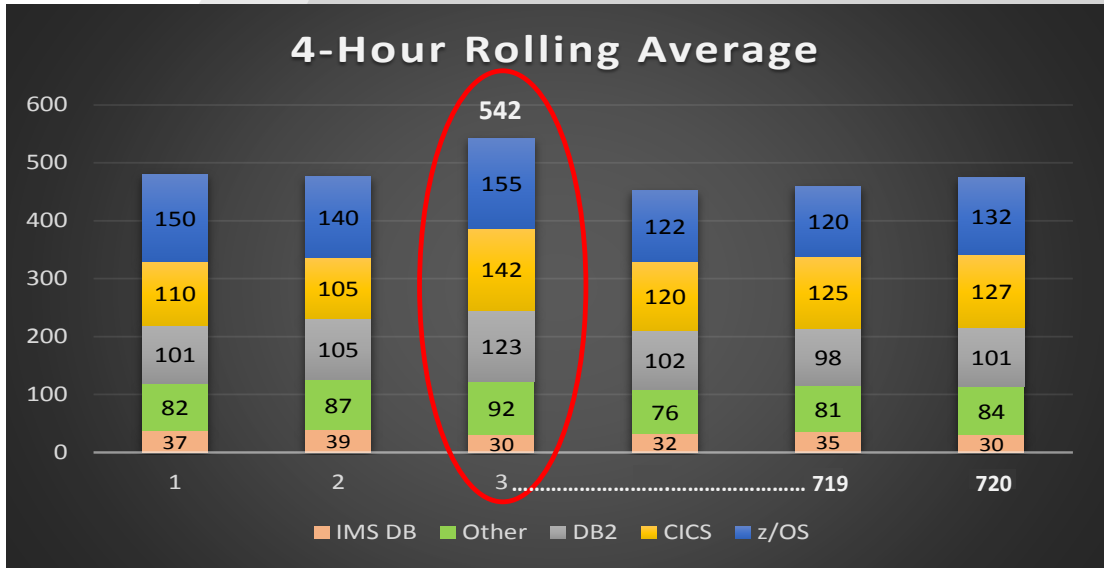
Not based on full machine capacity



Key metric is the 4 Hour Rolling Average (4HRA)

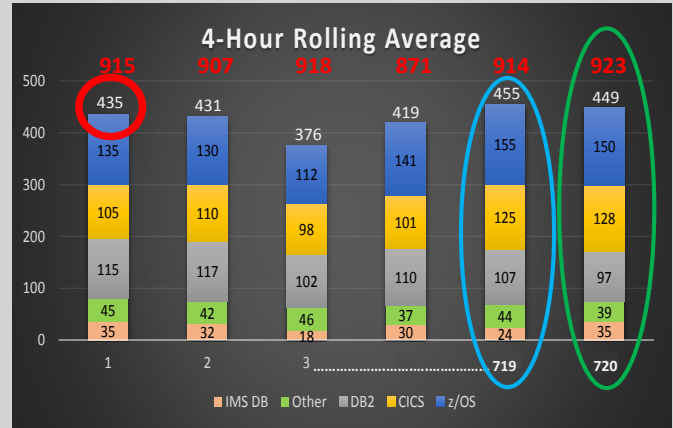
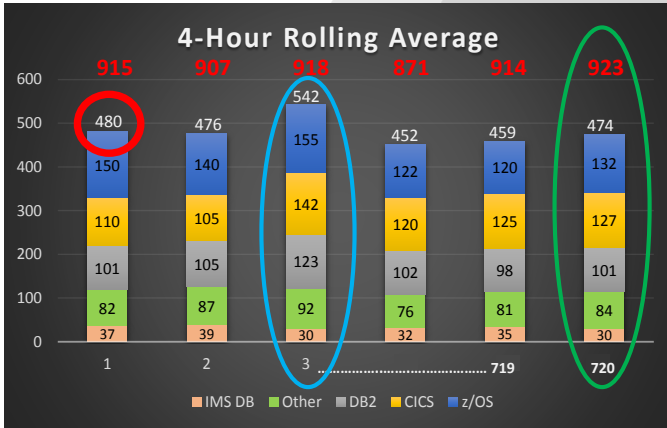


Sub-capacity pricing – Single LPAR



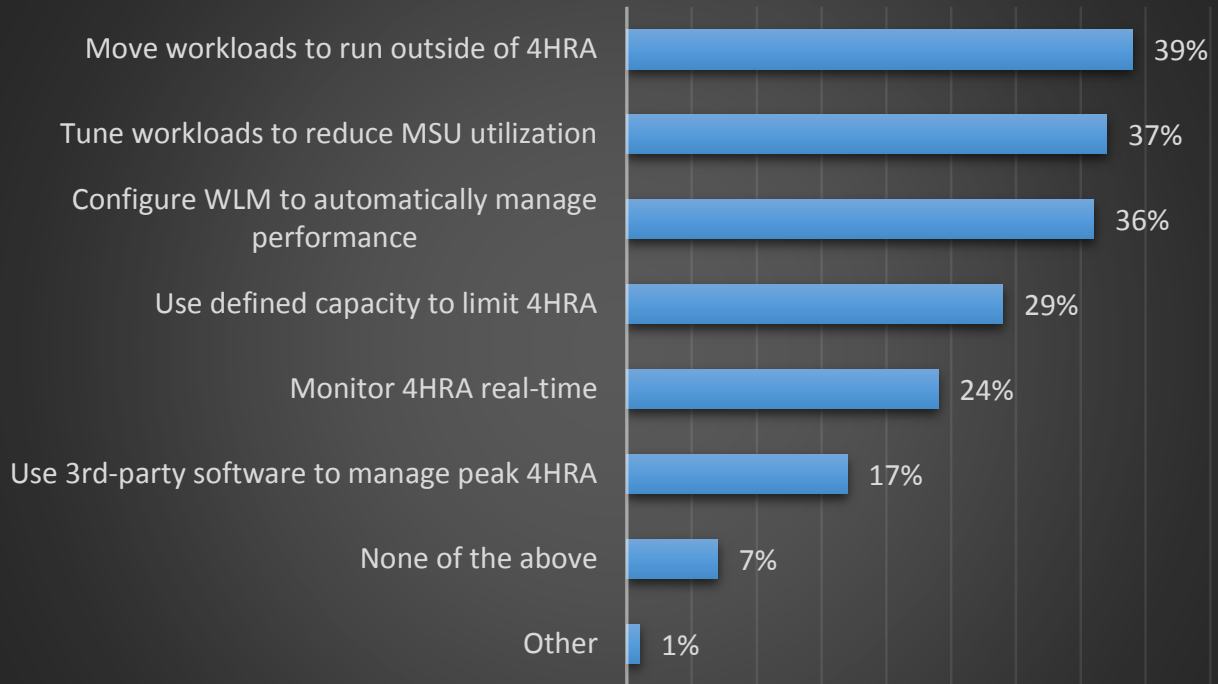
		% of Expense	% of MSU Peak
z/OS @ \$85/MSU - 542 MSUs	\$46,070	24%	29%
IMS DB @ \$125/MSU - 542 MSUs	\$67,750	35%	6%
DB2 @ \$75/MSU - 542 MSUs	\$40,650	21%	23%
CICS @ \$72/MSU - 542 MSUs	\$39,024	20%	26%
Other		0%	17%
Total	\$193,494		

Sub-capacity pricing – LPAR Aggregation



		% of MLC Expense	% of MSU Peak
z/OS @ \$85/MSU - 923 MSUs	\$78,455	24%	31%
IMS DB @ \$125/MSU - 923 MSUs	\$115,375	35%	7%
DB2 @ \$75/MSU - 923 MSUs	\$69,225	21%	21%
CICS @ \$72/MSU - 923 MSUs	\$66,456	20%	28%
Other	\$0	0%	13%
Total	\$329,511		

Survey Says.....



Source: BMC Software 2014 Mainframe Survey

10 Steps to Reducing Mainframe MLC Costs

1. Understand the Cost Base
 2. Analyze Peak Workloads
 3. Implement Capping
 4. Review Workload Placement
 5. Leverage Technology – the Benefit of Technical Currency
 6. Review the SCRT Process
 7. Manage the Entire Software Portfolio
 8. Evaluate Possibilities to Qualify for Special-Situation Terms
 9. Investigate Alternative Licensing Metrics
 10. Plan Procurement Negotiation Strategy
-
- The diagram uses three large right-facing curly braces to group the 10 steps into three categories. The first brace groups steps 1 and 2 under the label 'Analyze'. The second brace groups steps 3, 4, 5, and 6 under the label 'Take Action'. The third brace groups steps 7, 8, 9, and 10 under the label 'Negotiate'.
- Analyze
- Take Action
- Negotiate

10 Steps to Reducing Mainframe MLC Costs

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- Analyze
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- Negotiate

IBM's Software Cost Reporting Tool (SCRT)

MLC Product Name	MLC Product ID	Tool MSUs
z/OS V1	5694-A01	642
DB2 10 for z/OS	5605-DB2	579
DB2 V9 for z/OS	5635-DB2	642
DB2 UDB for z/OS V8	5625-DB2	579
DB2 UDB for OS/390 V7	5675-DB2	309
DB2 UDB for OS/390 V6	5645-DB2	109
CICS TS for z/OS V4	5655-S97	315
CICS TS for z/OS V3	5655-M15	287
CICS TS for OS/390 V2	5697-E93	212
CICS TS for OS/390	5655-147	140
CICS/ESA V4	5655-018	131
WebSphere MQ for z/OS V7	5655-R36	560

Difficult to understand...doesn't provide cost.

Just a reporting mechanism for IBM's billing system...

Does not identify opportunities for savings....

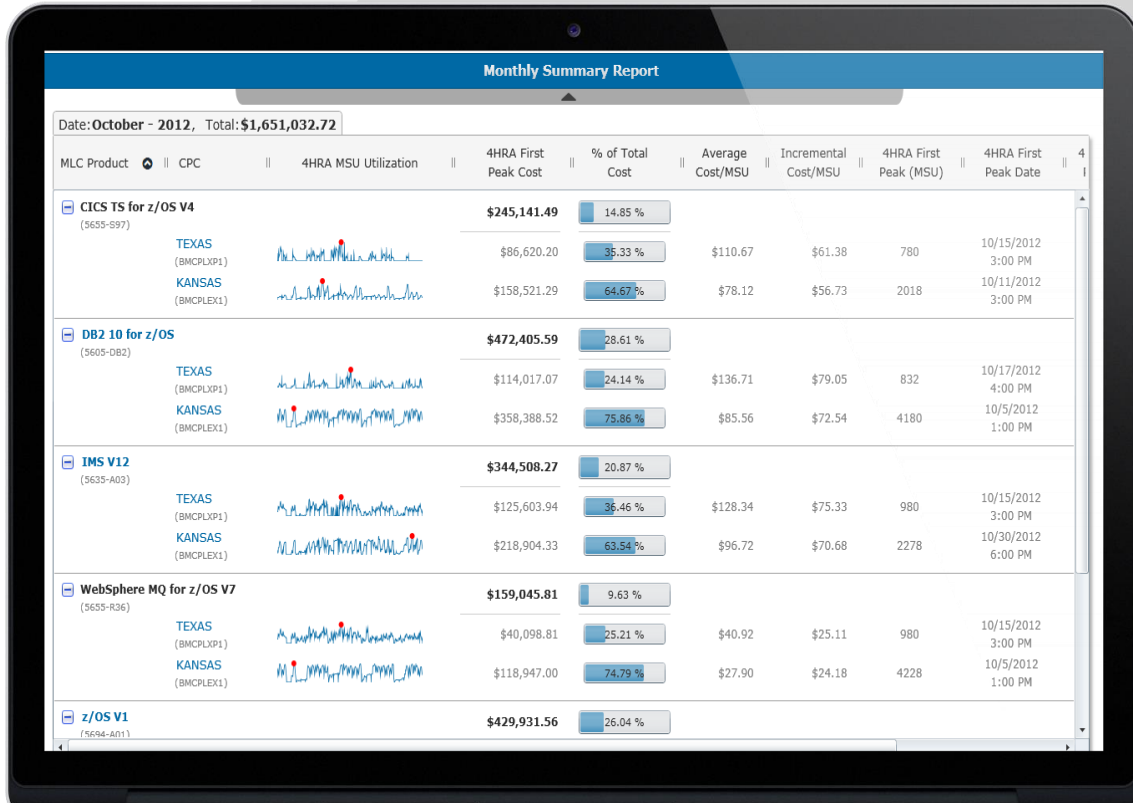
MQSeries for z/OS	Product Name	Product ID	Highest	Date/Time	LPAR DB2A	LPAR DB2B	LPAR ESAJ	LPAR ESAM	LPAR IMSA
MQSeries for z/OS	z/OS V1	5694-A01	642	19 Sep 2011 - 22:00 UTC	29	157	103	9	39
MQSeries for OS/390	DB2 10 for z/OS	5605-DB2	579	19 Sep 2011 - 22:00 UTC	29	157	103	0	39
MQSeries MVS/ESA	DB2 V9 for z/OS	5635-DB2	642	19 Sep 2011 - 22:00 UTC	29	157	103	9	39
	DB2 UDB for z/OS V8	5625-DB2	579	19 Sep 2011 - 22:00 UTC	29	157	103	0	39
	DB2 UDB for OS/390 V7	5675-DB2	309	22 Sep 2011 - 22:00 UTC	0	0	93	0	0
	DB2 UDB for OS/390 V6	5645-DB2	109	08 Sep 2011 - 17:00 UTC	0	0	0	0	0
	CICS TS for z/OS V4	5655-S97	315	29 Sep 2011 - 23:00 UTC	0	0	46	0	0
	CICS TS for z/OS V3	5655-M15	287	06 Sep 2011 - 22:00 UTC	0	0	0	0	0
	CICS TS for OS/390 V2	5697-E93	212	26 Sep 2011 - 23:00 UTC	0	0	28	0	0
	CICS TS for OS/390	5655-147	140	14 Sep 2011 - 22:00 UTC	0	0	0	0	0
	CICS/ESA V4	5655-018	131	08 Sep 2011 - 20:00 UTC	0	0	0	0	0

Analysis - Measure MLC so you can Manage it

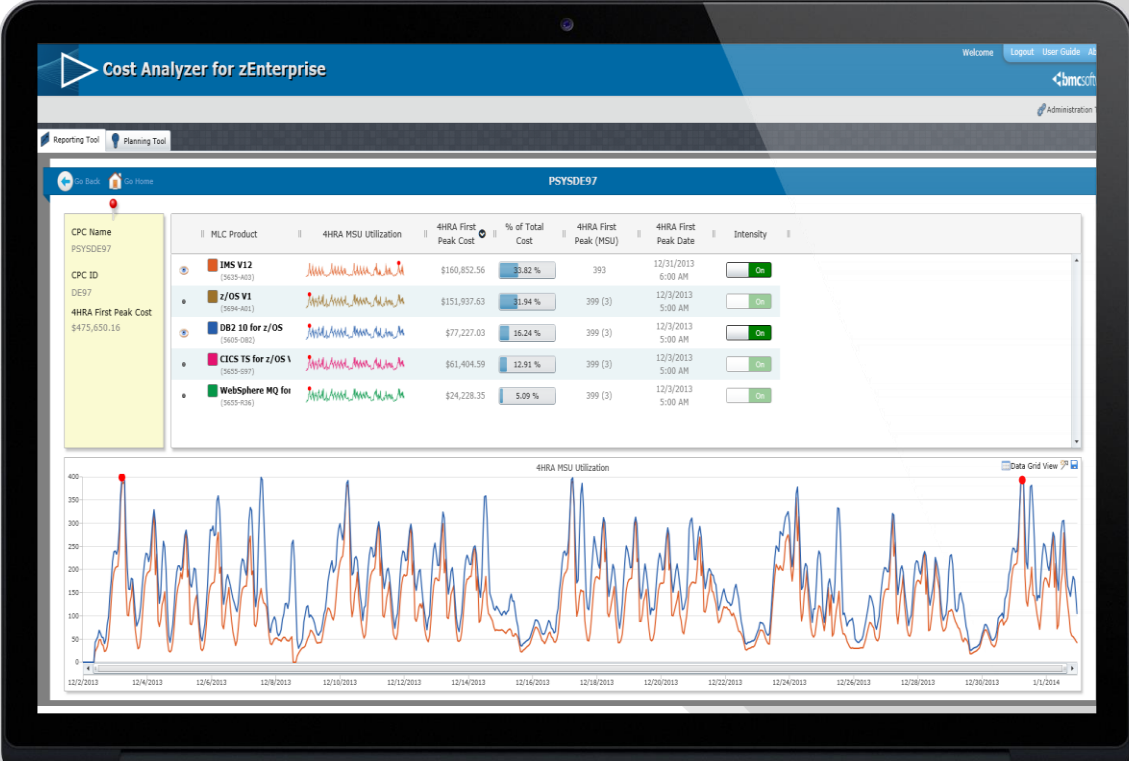
BMC Cost Analyzer for zEnterprise® (CAzE)

- Analyzes SMF records
- Creates an accurate cost model for insight and transparency into MLC
- Produces cost information by product, by CPC, by LPAR, average cost, incremental cost
 - Detailed MLC and 4HRA reporting
 - Target workloads that are driving the peak 4HRA
- **What-if analysis to identify cost impact of MLC reduction activities**
 - Workload increase/decrease/move
 - Identify LPARs that could benefit from capping
 - Identify the cost/benefit of IT actions

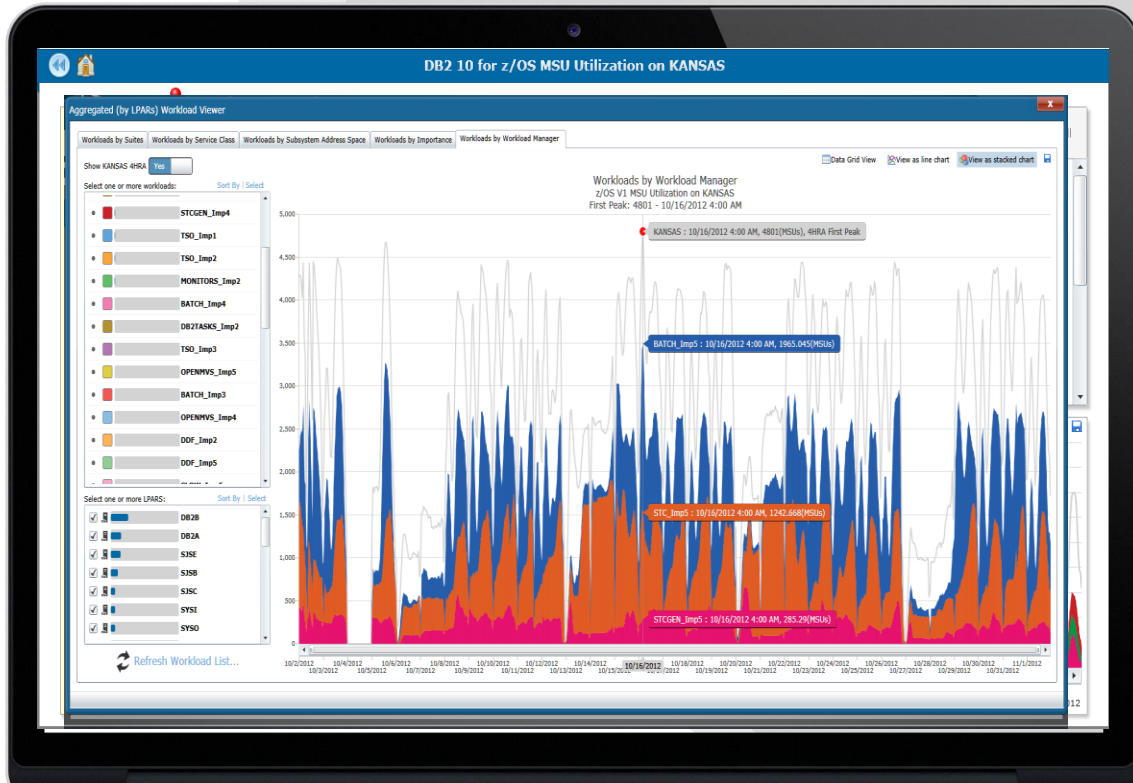
Understand the Cost Base



Understand the Cost Base - Products



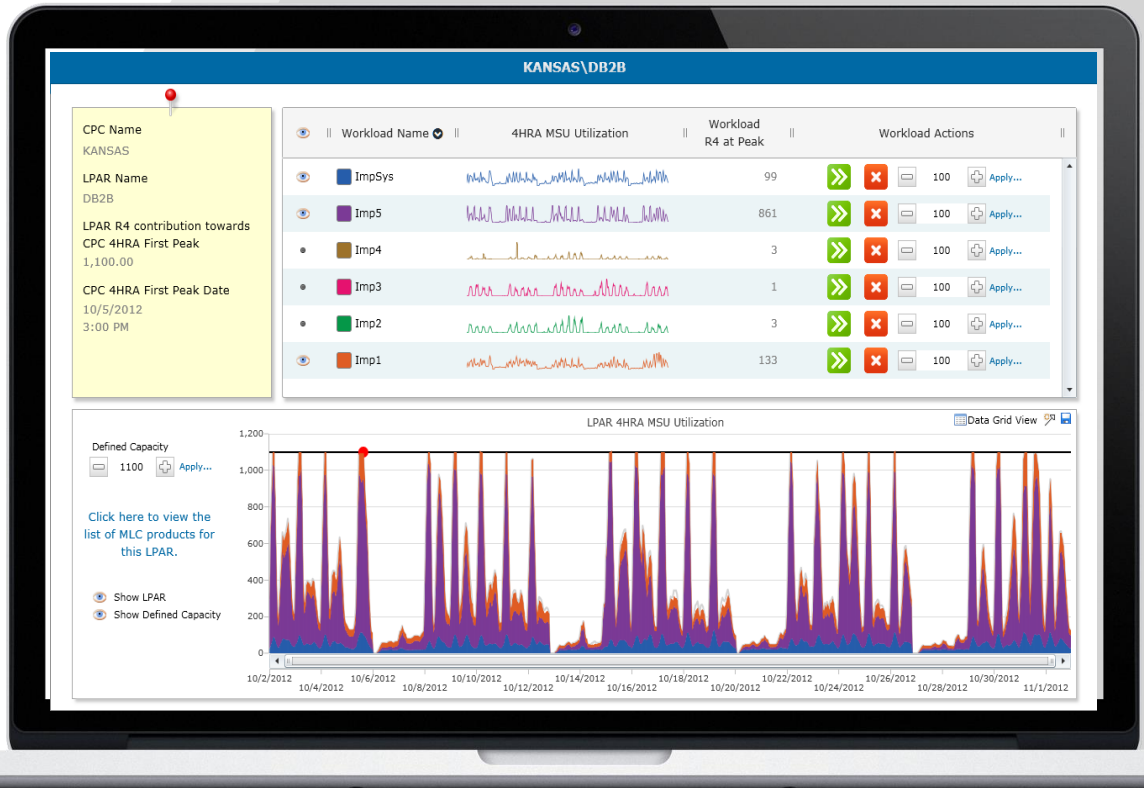
Understand the Cost Base - LPAR Contribution



Evaluate Benefit of WLM capping



Evaluate Benefit of WLM capping



Evaluate Benefit of WLM capping

Planning Tool Product Evaluation Summary

Plan: EMEA Capping Example		Date: October - 2013 , Grand Total: \$1,444,079.82 , Workload Type: Workloads by Workload Manager						
MLC Product	CPC	New First Peak Cost	% of Total Cost	Cost Change	New 1st Peak (MSU)	New 1st Peak Date	Old 1st Peak (MSU)	Old 1st Peak Date
CICS TS for z/OS V4 5635-597	KANSAS (BMCPLX1)	\$276,221.85	84.38 %	\$0.00 ●	4214	10/2/2013 1:00 PM	4214	10/2/2013 1:00 PM
	TEXAS (BMCPLX1)	\$51,127.92	15.62 %	\$0.00 ●	780	10/15/2013 3:00 PM	780	10/15/2013 3:00 PM
DB2 10 for z/OS 5605-DB2	KANSAS (BMCPLX1)	\$342,533.93	83.10 %	(\$3,720.78) ●	4090	10/5/2013 3:00 PM	4140	10/5/2013 1:00 PM
	TEXAS (BMCPLX1)	\$69,679.27	16.90 %	\$93.78 ●	832	10/17/2013 4:00 PM	832	10/17/2013 4:00 PM
IMS V12 5635-A03	KANSAS (BMCPLX1)	\$208,318.88	70.73 %	\$0.00 ●	2368	10/2/2013 2:00 AM	2368	10/2/2013 2:00 AM
	TEXAS (BMCPLX1)	\$86,213.05	29.27 %	\$0.00 ●	980	10/15/2013 3:00 PM	980	10/15/2013 3:00 PM
Tivoli NetView for z/OS V5 5697-ENV	KANSAS (BMCPLX1)	\$64,506.96	81.57 %	(\$2,336.26) ●	4338	10/5/2013 3:00 PM	4513	10/16/2013 4:00 AM
	TEXAS (BMCPLX1)	\$14,572.80	18.43 %	\$57.76 ●	980	10/15/2013 3:00 PM	980	10/15/2013 3:00 PM
WebSphere MQ for z/OS V7 5635-R36	KANSAS (BMCPLX1)	\$112,379.45	80.67 %	(\$1,240.55) ●	4090	10/5/2013 3:00 PM	4140	10/5/2013 1:00 PM
	TEXAS (BMCPLX1)	\$26,927.11	19.33 %	\$31.55 ●	980	10/15/2013 3:00 PM	980	10/15/2013 3:00 PM
z/OS V1 5694-A01	KANSAS (BMCPLX1)	\$156,290.85	81.57 %	(\$4,467.71) ●	4338	10/5/2013 3:00 PM	4513	10/16/2013 4:00 AM
	TEXAS (BMCPLX1)	\$35,307.75	18.43 %	\$398.96 ●	980	10/15/2013 3:00 PM	980	10/15/2013 3:00 PM
Grand Total For Month		\$1,444,079.82		(\$11,183.25) ●				
				\$11,765.30) ● Savings				
				\$582.05 ● Increase				
				(\$11,183.25) ● Difference				

10 Steps to Reducing Mainframe MLC Costs

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-
- The diagram consists of a list of 10 steps on the left. On the right, three curly braces group the steps into three categories: 'Analyze' (steps 1-2), 'Take Action' (steps 4-6), and 'Negotiate' (steps 7-10). Step 3, 'Implement Capping', is enclosed in a red rectangular box. Step 3 is also highlighted with a light gray background.

Take Action – Implement Capping

Why Cap?

- **To Limit Capacity**
 - Financial Objective
 - MSUs cost big money
 - Contractual considerations
 - Run Away Processing

An MLC product will be charged at the sum of the workload peak of all the LPARs on which that product resides.

Take Action – Implement Capping The Capping Challenge

- It's difficult to get it right
- It's easy to get it wrong
- The results can leave scars

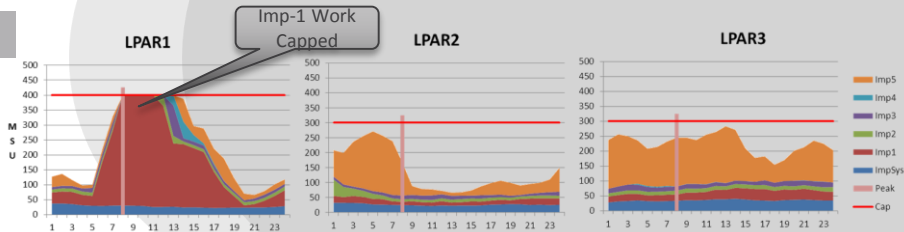
Take Action – Implement Capping

BMC Intelligent Capping for zEnterprise® (iCap)

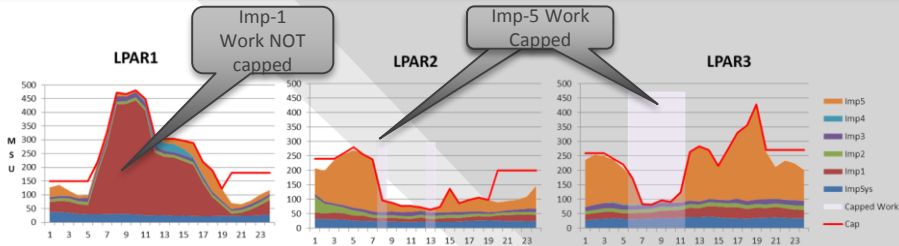
- **Dynamically update capacity**
 - GCL and/or DC
 - Based on utilization needs, workload importance and iCap policies
- **Demand-based transfer of defined capacity**
 - From “sacrificial” LPARs/ Groups
 - To higher priority LPARs/Groups requiring higher defined capacity settings
 - Zero based re-allocation of MSU across LPARs and WLM Capacity Groups
- **Exploits capping “white space” and/or low priority workload**

Using iCap – Before and After

Without iCap



With iCap



Take Action – Implement Capping

BMC Intelligent Capping for zEnterprise®

- **Simplifies and dynamically manages mainframe capacity capping**
 - LPAR and group settings
 - Reduces MLC costs
- **Mitigates business risk associated with workload capping**
 - Policy-driven
 - Multi-phase approach
 - Alerts & automation

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- The diagram consists of a list of 10 steps on the left. To the right of the list, three large curly braces group the steps into three categories: 'Analyze' (steps 1-3), 'Take Action' (steps 4-6), and 'Negotiate' (steps 7-10). A prominent orange rounded rectangle highlights steps 4 and 5, which are also enclosed within the 'Take Action' bracket.

Take Action – Workload Placement

BMC Subsystem Optimizer for zEnterprise® (Subzero)

The Why...

- IBM requires that CICS, DB2, and/or IMS DB run on the same LPAR if a CICS transaction access DB2 or IMS DB
- Increases MLC since all are billed at the combined peak

The How...

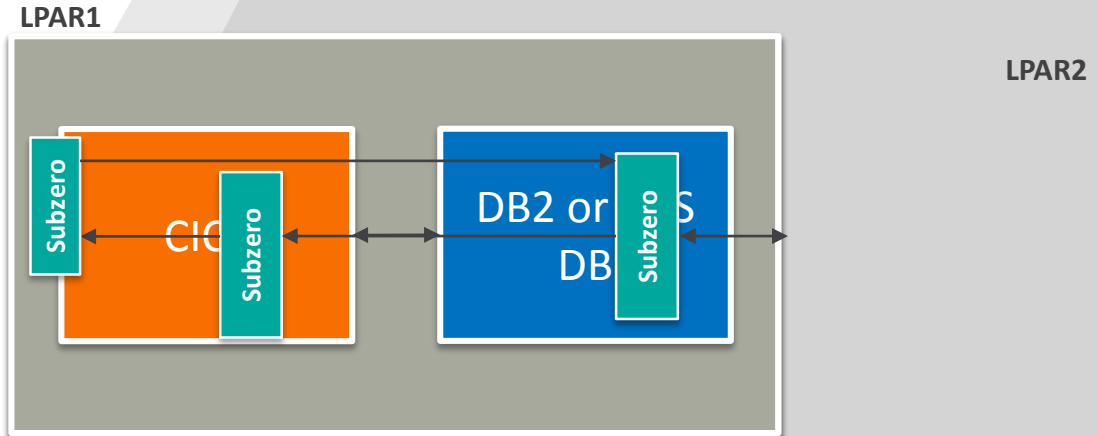
- Remove this IBM requirement and lower MLC
- No application code changes required
- Utilizes IBM published facilities

The What...

- Flexibility on where you can run CICS, IMS, and DB2
- Enhanced system redundancy and recovery options
- Further workload balancing options

Take Action – Workload Placement

Subzero Basics



1. CICS application SQL or DL/I calls are intercepted by Subzero
2. Subzero routes the data access request to the appropriate DBMS
3. DB2/IMS DB processes the data request and returns the requested data
4. Subzero routes the result set back to the initiating CICS application

Model Subzero impact on MLC costs

Use BMC Cost Analyzer for zEnterprise® to model the Subzero environment and predict the savings that can be achieved

Cost Analyzer for zEnterprise

Reporting Tool | Planning Tool

Go Back | Go Home

MLC Product
CICS TS for z/OS V4
4HRA First Peak (MSU)
4292
4HRA First Peak Date
10/2/2012
1:00 AM
4HRA First Peak Cost
\$280,752.57

LPAR Name	Group Name
DB2A (DB2A)	DB2GROUP
SJSE (SJSE)	SJTTEST2
SJSC (SJSC)	SJTTEST
SYSN (SYSN)	DB2GROUP
BMCA (BMCA)	
DB2B (DB2B)	DB2GROUP



Move Workload to LPAR

Moving workload CICS

- Select target LPAR for the workload move:
DB2A
DB2B
EMA1
- Select any licensed product that you would like to remove from the source LPAR, and add to the target LPAR.
Remove From Source | Add to Target | Licensed Product Name
 CICS TS for z/OS V4 (S655-S97)
 Tivoli NetView for z/OS V5 (S697-ENV)
- What percent of the workload do you want to move to the target LPAR?
1% | Moving 100% of workload. | 100%

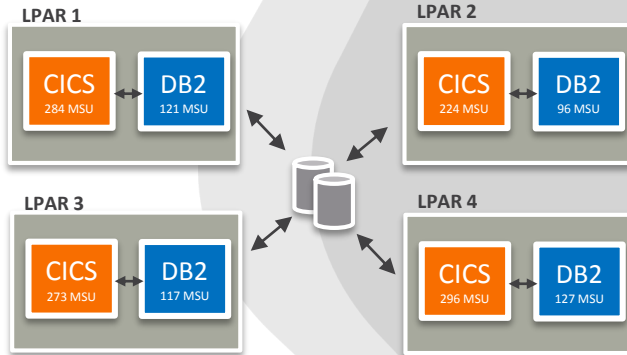
Move Workload | Cancel



Plan: test3, Usage Month: August - 2014, Workload Type: SubsystemAS, Monthly MLC Total: \$1,242,156.36

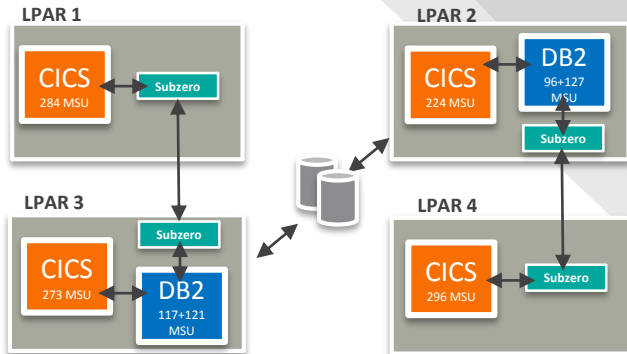
MLC Product	CPC Name (PricingPlex Name)	4HRA MSU Utilization	4HRA First Peak Cost	% of Total Cost	Cost Change
▲ CICS TS for z/OS V4 (S655-S97)	KANSAS (BMCPLX1)		\$259,536.96	20.89 %	(\$23,563.41) ▼
			\$259,536.96	100.00 %	(\$23,563.41) ▼

Subzero use case – CICS/DB2 data sharing



Without Subzero

LPAR 1	405
LPAR 2	320
LPAR 3	390
LPAR 4	423
Aggregate monthly peak R4	1538
z/OS @ \$72/MSU - 1538 MSUs	\$110,736
DB2 @ \$75/MSU - 1538 MSUs	\$115,350
CICS @ \$72/MSU - 1538 MSUs	\$110,736
Monthly MLC fee	\$336,822

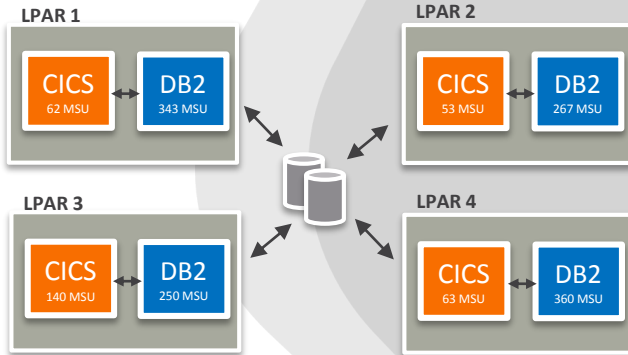


With Subzero

LPAR 1	284
LPAR 2	447
LPAR 3	511
LPAR 4	296
Add 3% for Subzero overhead	46
Aggregate monthly peak R4	1584
z/OS @ \$72/MSU - 1584 MSUs	\$114,022
DB2 @ \$75/MSU - 958 MSUs	\$71,843
CICS @ \$72/MSU - 1584 MSUs	\$114,022
Monthly MLC fee	\$299,887
	-11%

Annual savings \$443,220

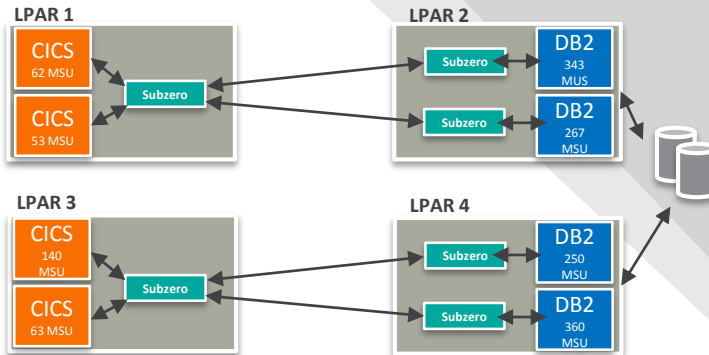
Subzero use case – LPAR isolation



Without Subzero

LPAR 1	405
LPAR 2	320
LPAR 3	390
LPAR 4	423
Aggregate monthly peak R4	1538

z/OS @ \$72/MSU	\$110,736
DB2 @ \$75/MSU	\$115,350
CICS @ \$72/MSU	\$110,736
Monthly MLC fee	\$336,822



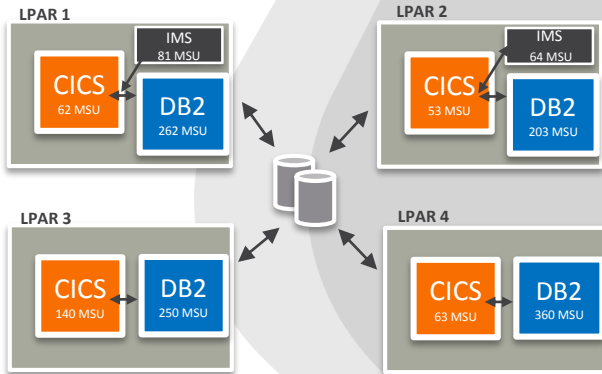
With Subzero

LPAR 1 - CICS	115
LPAR 3 - CICS	203
LPAR 2 - DB2	610
LPAR 4 - DB2	610
Add 3% for Subzero overhead	46
Aggregate monthly peak R4	1584

z/OS @ \$72/MSU - 1584 MSUs	\$114,058
DB2 @ \$75/MSU - 1220 MSUs	\$91,500
CICS @ \$72/MSU - 318 MSUs	\$22,896
Monthly MLC fee	\$228,454
	-32%

Annual savings \$1,300,416

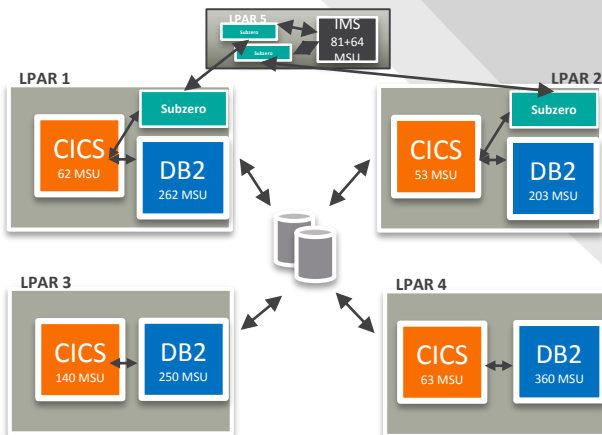
Subzero use case – isolating IMS



Without Subzero

LPAR 1 - CICS/DB2/IMS	405
LPAR 2 - CICS/DB2/IMS	320
LPAR 3 - CICS/DB2	390
LPAR 4 - CICS/DB2	423
Aggregate monthly peak R4	1538

z/OS @ \$72/MSU - 1538 MSUs	\$110,736
DB2 @ \$75/MSU - 1538 MSUs	\$115,350
CICS @ \$72/MSU - 1538 MSUs	\$110,736
IMS @ \$132/MSU - 725 MSUs	\$95,700
Monthly MLC fee	\$432,522



With Subzero

LPAR 1 - CICS/DB2	324
LPAR 2 - CICS/DB2	256
LPAR 3 - CICS/DB2	390
LPAR 4 - CICS/DB2	423
LPAR 5 - IMS	145
Add 3% for Subzero overhead	46
Aggregate monthly peak R4	1584

z/OS @ \$72/MSU - 1584 MSUs	\$114,058
DB2 @ \$75/MSU - 1393 MSUs	\$104,475
CICS @ \$72/MSU - 1393 MSUs	\$100,296
IMS @ \$132/MSU - 145 MSUs	\$19,140
Monthly MLC fee	\$337,969
	-22%

Annual savings \$1,134,636

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- ```
graph TD; subgraph Analyze; A1[1. Understand the Cost Base]; A2[2. Analyze Peak Workloads]; end; subgraph Take Action; A3[3. Implement Capping]; A4[4. Review Workload Placement]; A5[5. Leverage Technology – the Benefit of Technical Currency]; end; subgraph Negotiate; A7[7. Manage the Entire Software Portfolio]; A8[8. Evaluate Possibilities to Qualify for Special-Situation Terms]; A9[9. Investigate Alternative Licensing Metrics]; A10[10. Plan Procurement Negotiation Strategy]; end; A6[6. Review the SCRT Process];
```

# Summary – Reducing MLC

- Use a defined process
- Measure and model to know impact and success
- Implement a multi-pronged approach
- Think differently about workload placement
- Automate as much as possible

# Lowering IBM MLC Costs

*The BMC Software Investment*



## Cost Analyzer for zEnterprise®

- Foundation for understanding MLC
- Quickly identify MLC cost components
- Simulate options for MLC cost reduction



## Application Accelerator for IMS

- Reduce IMS batch CPU consumption up to 50%
- Reduce IMS batch elapsed times up to 70%
- No IMS application changes



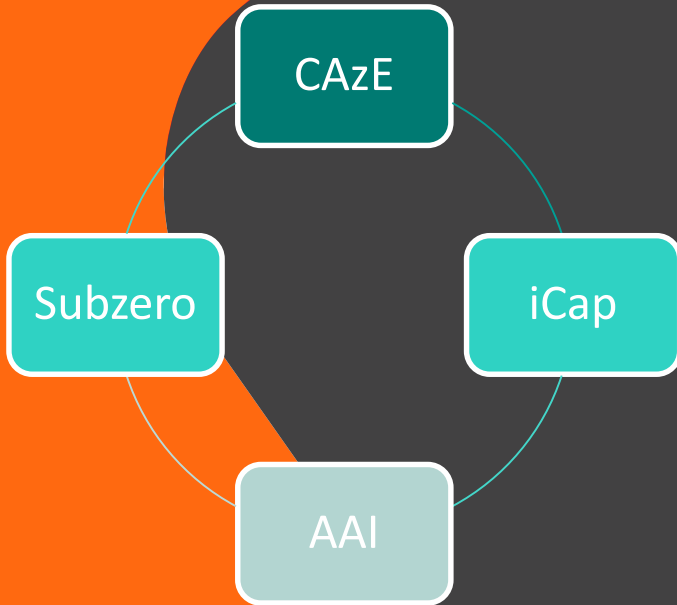
## Intelligent Capping for zEnterprise®

- Cost optimization with soft capping
- Intelligent capping minimizes SLA risks
- Simulate mode for gradual implementation



## Subsystem Optimizer for zEnterprise®

- Reduce CICS, DB2, and IMS MLC costs
- Increased operational flexibility
- No application changes



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# Thank You

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