

z/OS Workload Manager Revisiting Goals Over Time



z/OS Performance Education, Software, and Managed Service Providers



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WLM Revisiting Goals Over Time

Performance Workshops Available

During these workshops you will be analyzing your own data!

- WLM Performance and Re-evaluating of Goals
 - □ Instructor: Peter Enrico
 - □ September 15 19, 2014 - Kansas City, Missouri, USA
 - October 20 24, 2014 - Munich, Germany
- Parallel Sysplex and z/OS Performance Tuning (Web / Internet Based!)

 - Instructor: Peter Enrico
 - □ July 29 31, 2014 (Web)
 - □ Considering a fall class...
- Essential z/OS Performance Tuning Workshop
 - Instructors: Peter Enrico and Tom Beretvas
- z/OS Capacity Planning and Performance Analysis
 - Instructor: Ray Wicks

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WLM Reports Processing/Discussion Offer !!!

- Special Reports Offer!
 - See your WLM SMF 72.3 records in chart and table format
 - Please contact me, Peter Enrico for instructions for sending raw SMF data
 - ☐ Send an email to peter.enrico@epstrategies.com
 - Deliverable: Dozens of coupling facility based reports (charts and tables)
 - WLM SMF30 Address Space Analysis
 - WLM Period Setup Analysis
 - WLM Importance Level Analysis
 - WLM PI Analysis
 - WLM Velocity Goal Analysis
 - WLM Response Time Goal Analysis
 - WLM Discretionary Goal Analysis
 - WLM Enclave Analysis
 - WLM Multiple Period Analysis
 - WLM - CPU Analysis
 - WLM Storage Analysis
 - WLM DASD IO Analysis
 - One-on-one phone call to explain your coupling facility measurements

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Presentation Overview

- ☐ What does it mean to 'revisit' and 'reevaluate' goals?
- Why revisit and reevaluate goals?
 - Scenario 1: Improperly set goals or controls
 - Scenario 2: Over time, goals are now regularly being missed
 - Scenario 3: Planning for environmental changes
 - Scenario 4: Exploitation of additional WLM functions
 - Scenario 5: Changes to WLM, system problem, improper tuning
 - Scenario 6: Changes to business priorities and objectives
 - Scenario 7: Inaccuracy of reported measurements
 - Scenario 8: Exploitation of non-WLM functions that influence performance
 - Scenario 9: Occasionally 'something happens'

Note: Some causes for each can overlap

Note: This one hour presentation is a subset of a much longer comprehensive presentation and workshop materials on this subject

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Revisiting and Reevaluating Goals

- Revisiting Goals
 - The act of determining if a current set of goals needs to change
 - ☐ Usually done when a change is being planned to the environment
 - □ Done to preempt possible WLM goal mode problems
- Reevaluating Goals
 - The act of determining if a new value of a goal or WLM control
 - Usually done when goals are being missed or workloads are not performing as well as expected
 - □ Done to fine tune goals or to resolve problems
- □ The goal of this presentation
 - To help you think about the types of situations that should cause you to take another look and rethink your WLM goals and settings
 - Provides just some of the many examples I've seen and worked on

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Scenario 1: Improperly Set Goals or Controls

- ☐ You inherited the responsibility for WLM, and your systems have been in WLM goal mode for many years now
 - But some goals are never been regularly met
 - Why can some goals never be met?

Many common causes

- Improper velocity or response time goals (too aggressive or too easy)
- Using average response time goals instead of percentile response time goals Outlier' transactions may be skewing the calculated average
- Improper WLM importance level
- Improper period duration
- Unlike work in period
- Not enough work in Discretionary
- Improper use of resource group minimums or maximums
- etc...

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Example: Average response time goals should not be used. Instead... convert all Average RT goals to Percentile RT goals Average Response Time Goal: The average response time desired for a given set of ended transactions **Sum of Elapsed Time for Ended Transactions** Average Response **Number of Ended Transactions** Time Average response time goals are not recommended since they can be easily influenced by 'outlier' transactions Example Average response time goal set to 1 second 99 transactions complete in 1 second, but 1 transaction completes in 2 minutes ■ Average response time achieved is 2.2 seconds ☐ Goal missed even though 99% of transactions completed within 1 second 45 40 Goal response 35 Number of 30 Transactions Completing in 'Outlier' Each RT bucket 15 o ď



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Example: Your velocity goals may be too aggressive Periods with more address spaces or enclaves (dispatchable units) tend to have more CPU queuing Since delays are inherent such environments usually result in lower velocities Example: ☐ Have a period with 100 active IMS MPRs ☐ All want CPU but we are only running on a 5-way processor Velocity of 50 impossible □ Velocity goal of 10 more typical Dispatched Work Accumulating CPU Using Samples Queued Work - waiting at priority · Accumulating CPU delay samples Dispatcher Queue © Enterprise Performance Strategies, Inc. WLM Revisiting Goals Over Time - 9

Example: Do not use Velocity to prioritize work

- □ How many WLM Service Definitions have you seen with something like this?
 - Which is the more aggressive goal?
 - $\hfill\Box$ That is... which period will WLM try to treat better than the other?

Service Class	Period	Imp	Goals
CICSHIGH	1	1	Velocity 50
CICSMED	1	1	Velocity 20

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Scenario 2: Over Time, Goals Are Now Regularly Being Missed

□ We tuned our WLM goals settings a number of year ago...

- But time has passed and now goals are being missed
- Why are goals being now missed?
- Why are the workloads not being treated as well as they should be?

Common causes

- Workload growth
 - Application workloads
 - Workload growth in SYSSTC
 - Growth to system address spaces and monitors
- Workload reduction
- New work introduced into the system or sysplex
- Improperly tuned system
- Changes in the software environment
- Changes in the hardware environment

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Scenario 2: Caused by Workload Growth

☐ When workloads grow they tend to consume more resources

- Growing workloads require a larger share of the (static) capacity
- WLM policy adjustment algorithms will allocate resource to meet goals
 - Discretionary and low importance periods should start suffering before higher importance workloads

Indicators from measurements and monitors

- Higher PIs of lower importance workloads
- Increase in transaction activity
- Increase consumption of processor, storage, etc. for periods with workload growth
- Less available resources for delays causing higher PIs
 - □ Fewer available frames
 - □ High CPU Busy Time percentages
- etc..

□ Recommended actions:

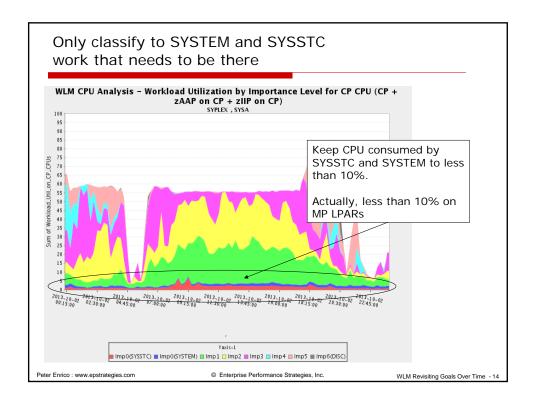
- Ease lower importance goals
- Obtain more capacity
- Accept that goal is sometimes missed, but be able to explain why

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Example: Growth in SYSTEM and SYSSTC 255 SYSTEM Too much work in SYSSTC allows less CPU to goal periods 254 SYSSTC Remember: CPU Available to goal periods 253 and discretionary = 'Unused' 100% CPU - ((CPU Consumed by SYSTEM) -249 (SYSSTC1-5) (CPU Consumed by SYSSTC)) 248 **Small Consumer** Too little work in discretionary may not provide donor resources 247 **Priorities Used** Remember: WLM first looks for free resources. for RT or If not enough free resources than takes first **Velocity Periods** from discretionary before taking from goal periods (i.e. Imp 1 – 5) 203 90 202 Unused 80 70 201 SYSTEM 60 SYSSTC Goal Periods Discretionary Discretionary 50 (MTTW) 40 192 30 20 191 Quiesce Peter Enrico : www.epstrategies.com © Enterprise Performance Strategies, Inc. WLM Revisiting Goals Over Time - 13





Scenario 2: Caused by Workload Reduction

☐ If a workload shrinks it is possible for goals to be missed

- Fewer using and delay samples calculate a less meaningful velocity
- Fewer ended transactions calculate a less meaningful response time
- Less discretionary work could mean less discretionary resource donors

Indicators:

- Velocity goals
 - Fewer address spaces or enclave transactions contributing samples (see next foil)
- Response time goals:
 - ☐ Fewer than 10 ended transactions within a 20 minute period of time
- Discretionary goals:
 - □ Shortage of available resources and little discretionary work to steal from

□ Recommended Actions:

- Investigate consolidation of periods
- Investigate easing of goal and/or importance
- Accept that goal is sometimes missed, but be able to explain why

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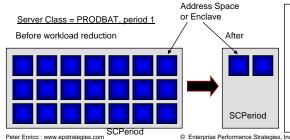
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Example: Velocity May Be Affected By Workload Reduction

- Amount of work contributing to samples affects calculated velocity
 - Velocities are calculated on a service class (goal) period basis
 - Number of address spaces or enclaves in period will influence:
 - Number of using and delay samples collected
 - Fewer address spaces or enclaves mean fewer contributing samples
 - □ Calculated velocities (will be more sensitive)

Velocity based on
$$\frac{5000}{5000 + 10000}$$
 same as Velocity based on $\frac{5}{5 + 10} = 33\%$



Example of how sensitive velocity calculation is when based on few samples

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$$\frac{4}{4+11} = \text{Velocity } 26\%$$

$$\frac{3}{5+10}$$
 = Velocity 33%

$$\frac{6}{6+9}$$
 = Velocity 40%

6+9



Scenario 2: Other Possible Causes

- New work introduced into the system or sysplex
 - New work may take needed resources from lower importance work
- New workload types
 - More vendors are using WLM services
 - Workload for new subsystem type that is not properly classified
 - ☐ For example, minor workload types like TCP, NETV, and others
- Changes in the software environment
 - New / changed software may require more resources
- Changes in the hardware environment
 - Changes to processor environment
 - ☐ (Slower or faster) and/or (fewer or more) processors and/or HiperDispatch
 - Less available storage due to some other system facility
 - Example: Very large WAS heaps
 - Changes to I/O subsystem cache or device clusters

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Scenario 3: Planning for Environmental Changes

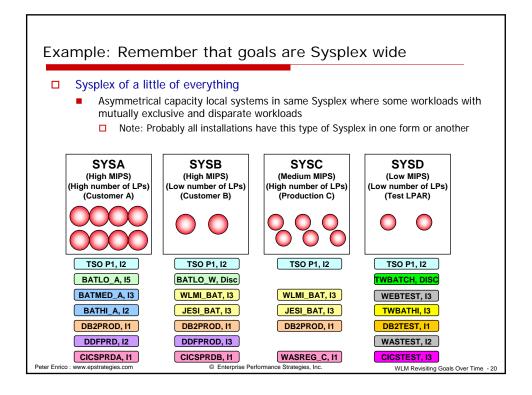
- ☐ All is running great in goal mode
 - But environmental changes are planned
 - Do we need to consider making any WLM changes?
- Typical changes to be concerned with
 - Changes in hardware
 - Changes to processor environment
 - Introduction of new processors
 - Changes to speed of processors (faster or slower)
 - Changes to number of processors (more or less)
 - Changes to both number and speed of processors
 - Changes to the LPAR definitions affecting share of processor
 - Changes to capacity controls such as HiperDispatch
 - Changes to the sysplex configuration
 - Introduction or removal of systems
 - Redistribution of workloads across the sysplex

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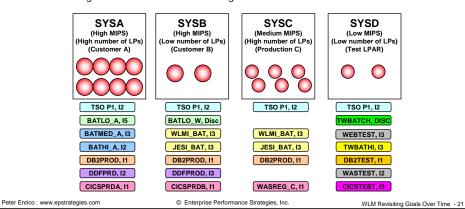
Example: How Processors Can Affect Velocity CPU delay could be inherent to many periods Few engines than work that wants to run Periods with more ready address spaces than processors will have delay Faster engines ■ May cause using samples of quick running work to be missed Other causes of delay include Reduced preemption □ Fair share dispatching Dispatched Work Accumulating CPU Using Samples Queued Work - waiting at priority Accumulating CPU delay samples Dispatcher Queue Peter Enrico : www.epstrategies.com © Enterprise Performance Strategies, Inc. WLM Revisiting Goals Over Time - 19





Example: Remember that goals are Sysplex wide

- □ How do you assign response time or velocity goals in an asymmetrical environment?
 - A goal could be too easy for SYSA, but too hard for SYSB
- Sometimes classification by system is necessary (Qualifier SY)
 - ☐ If work is running on SYSA but it to a service class period with a different goal than if the work is running on SYSB



Scenario 3: Planning for Environmental Changes

- ☐ Typical changes to be concerned with cont...
 - Changes to processor environment or PR/SM settings
 - $\hfill \square$ Weights, HiperDispatch, soft or hard capping controls
 - Changes in software
 - □ Upgrades to new level of the operating system
 - □ Different product levels of software on systems in sysplex
 - Upgrades to levels of software products
 - □ Changes to WLM functionality of workload management
 - Merging of data centers, or Sysplexes, or Systems
 - Workload changes
 - Introduction of new workload
 - Removal of a workload
 - Moving a workload from one system to another
 - Any changes that affects capacity

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Scenario 4: Exploitation of Additional WLM Functions

☐ All is running great in goal mode

- But we are interested in exploiting some WLM functionality that is currently not being used
- Do we need to consider goals when making these WLM changes?

New functions waiting to be exploited

- New subsystem types
- New classification qualifiers and group options
- WLM managed initiators
- Scheduling environments
- I/O priority management if it is still turned off
- CPU critical control
- I/O priority groups (Normal or High) (like CPU critical but for I/O)
- CICS or IMS transaction management
- Storage critical controls
- Resource groups
- WLM-Managed DB2 Buffer Pool Adjustment

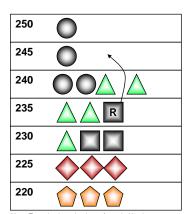
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Long Term CPU Protection - Background

CPU problem inhibiting installations from migrating to goal mode

Some installations are concerned that WLM will not react fast enough for high priority work



Note: To make the point, just a few priorities between DP 208 and DP253 are shown. er Enrico : www.epstrategies.com

Importance 1



Importance 4

Importance 5

Importance 3

- In goal mode, DPs tend to be ordered by importance
- If work is missing its goal WLM may decide to put it at a DP at or above a higher importance period
- The problem occurs when this lower importance period starts to consume more CPU and causes the higher importance period to miss its goal
- · WLM will recognize this condition and fix it ... but it can be slow to react

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Example: CPU Critical Control

□ Long Term CPU Protection Control

- Objective is to help ensure that critical work will have a higher CPU DP than lower importance work
- For CPU sensitive work

□ Original Problem:

 Some installations are concerned that WLM will not react fast enough for high priority work

□ When new 'CPU Critical' indicator = 'Yes'

- Lower importance work will 'generally' receive a lower CPU DP than work marked 'CPU Critical'
- Some exceptions are made for enqueue promotions

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Example: Manage Region Using Goals of

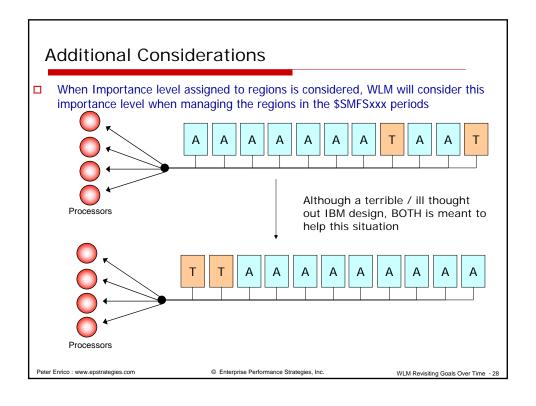
- Installation's have several choices for how WLM will manage their CICS and IMS workloads
 - 1. Region Management:
 - □ Allow all regions to be managed towards velocity goals and importance levels
 - □ Response time goals of transactions have no influence
 - 2. Transaction Management:
 - □ Allow all regions to be managed to meet the response time goals of the transactions they are serving.
 - $\hfill\Box$ The goals and importance levels of the regions are ignored.
 - 3. Combination of Region and Transaction Management
 - □ Allows certain workloads to manage with 'Region Management' and other workloads to be managed with 'Transaction Management'
 - 4. Transaction Management while still honoring goal and importance of select regions
 - □ Allow identified regions to have their goal honored.
 - □ So full Transaction Management, but select region goal and importance level is used.

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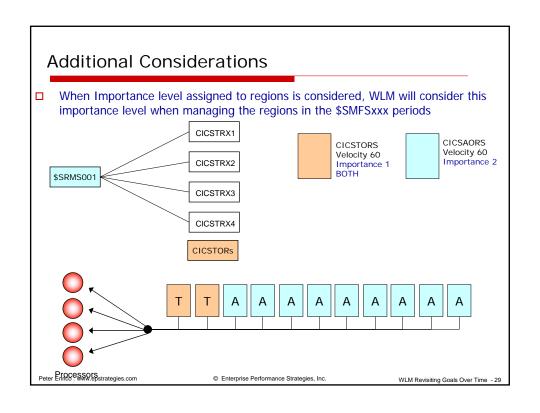
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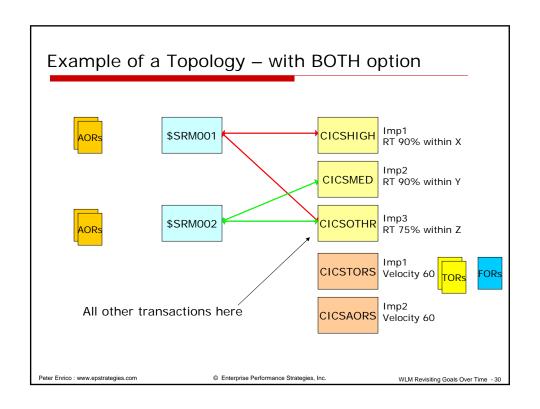


Option 4 - Transaction Management with Region Importance (keyword both) WLM will allow the goal and importance level of select regions to be honored when managing them to meet the goals of the transactions they are serving Sometimes you may want WLM to favor CICS TORs or IMS Control regions more Example 1: All regions assigned the same service class Some regions in service class have goal honored, and others have goal ignored Confuses the evaluation of region service class measurements □ Service class CICSREGS Velocity 60, Importance 1 Example 2: Separate certain regions into different service classes Goal for regions specified as 'BOTH' will be honored Different importance levels allow WLM to favor management of high importance regions over lower important regions IMP 1, Velocity 60 □ Service class CICSTORS Velocity 60, Importance 1, BOTH Service class CICSAORS Velocity 60, Importance 2 IMP 2, Velocity 60 Peter Enrico : www.epstrategies.com © Enterprise Performance Strategies, Inc. WLM Revisiting Goals Over Time - 27











Manage Regions Using Goals of....

- □ 'BOTH' classification rule control
 - Only applies to CICS and IMS regions
 - Causes region's goal and importance level to be honored during transaction management
 - □ Otherwise both importance level and goal are ignored

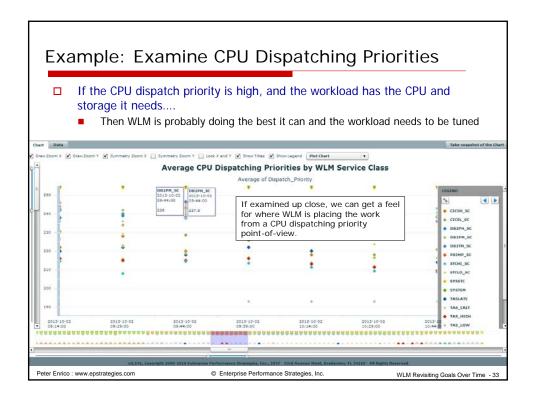
Scenario 5: Changes to WLM / Problems / Tuning

- □ All is running OK in goal mode
 - Some goals are missed due to high transaction response times or poor velocities
 - There appears to be enough available resources
 - WLM appears to be doing the best it can
- Typical causes
 - WLM APARs and problems
 - Looping jobs or subsystem problems
 - □ Cause performance degradation
 - Reduction in processor capacity
 - Decrease in number of available processors
 - $\hfill\Box$ Reduction in processor due to LPAR weights (i.e. short engines)
 - Improper tuning of non-WLM resources or facilities
 - Example: Improperly tuned XCF, CF, CICS, IMS, DB2, etc.. Causes elongated transaction response times

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<u>Scenario 6:</u> Changes to Business Priorities and Objectives

All is running great in goal mode

- But the installation's priorities and objectives are changing
- These changes may need to be reflected in the WLM service definition

☐ Typical reasons workload priorities and objectives change

- The business objectives change
- Merging of two companies / data centers
 - And you thought moving from compat mode to goal mode was tough?
- System or data center consolidation
 - Consolidating workloads from multiple images to fewer images
 - ☐ You need to reconsider both goals and assigned importance
- Introduction of new workload
- Server consolidation
- Clean up of Service Definition
 - □ Many service definition I look at are woefully under commented

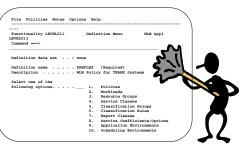
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Exercise Overview

- Most performance analysts modify their WLM service definition to
 - Influence the performance of their systems
 - Influence the performance of their workloads
 - Take advantage of new WLM functions
 - Influence WLM algorithms to manage goals and resources
- However, there are many changes you can make to your WLM Service Definition which will have little to no influence to any of these
- Growing up, you were always told to clean your room
- Now that you are an adult, you need to clean up your **WLM Service Definition**



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Converting Your Service Definition to HTML

- ☐ When cleaning up your service definition it may help to have it in an easy to read and analyze format
- □ Convert your WLM service definition to HTML for readability and reference
 - 1. Using the WLM ISPF application:

GML

HTML

- □ 'File' option at top of screen
- Sub option 'Print as GML'
- □ Creates a flat file of service definition with GML formatting tags
- 2. Download GML version of WLM Service Definition to workstation as text file
- 2. Go to www.epstrategies.com and select WLM Tool button to convert
- 5. Follow instructions select file and fill in email address
- 6. Presto! HTML file will be emailed to you within minutes

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<u>Scenario 7:</u> Inaccuracy of Reported Measurements

☐ All is running great in goal mode

- But performance measurements indicate that goals are being missed
- Could the measurements be wrong?

□ Typical cases where the reported measurements are inaccurate

- WLM CICS and IMS server management support
 - □ All (or some) regions are being managed to transaction response time goals
 - But performance reports report PI as if regions are being managed to velocity goal
- Service class contains a mixture of regions
 - □ Those being managed by transaction goals
 - ☐ Those being managed by velocity goals
 - Performance reports just report on service class period with no regard to this
- Report classes contain mixture of work with unlike goals
 - ☐ Has no effect on WLM management and goals
 - □ But more complete / accurate data when report classes are homogeneous
- Running scalable and non-scalable web servers together

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Keep Service Classes Homogeneous

□ Keep work in each service class relatively homogeneous

- WLM takes different actions for different types of work to meet goals
- Reports may not always reflect reality
- Example: Don't mix CICS transactions in same service class as TSO

□ Separate unlike work

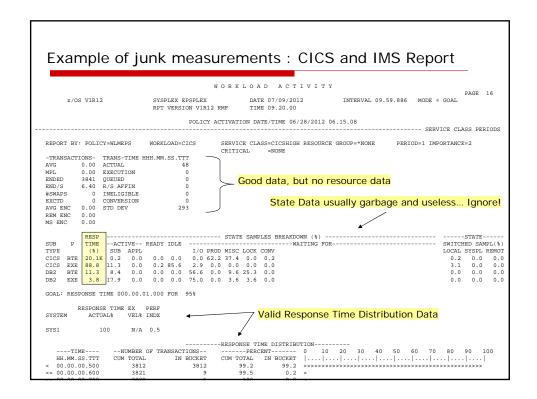
- Don't mix enclave work with non-enclave work
- Don't mix interactive work with non-interactive work
- Don't mix participants with non-participants
- Don't mix server with non-servers
- Don't mix regions managed towards region goal with regions managed towards transaction goals
- Don't mix Batch in WLM inits with batch in JES inits
- Don't assign goals to spaces that should truly be in SYSTEM and SYSSTC
- Don't put stuff into SYSTEM and SYSSTC that should not be there

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WLM Server Topology CICS Example Server Topology - CICS Example Performance monitors report achieved velocity and PI of CICSREGS However, no regions are running in CICSREGS, they are running in \$SRMxxxx Internal Server Periods **External Goal Periods** Contains: \$SRMS001 CICSTRX1 AOR-A IMP 1, RT .5 sec, 90% AOR-D CICSTRX2 IMP 1, RT .75 sec, 90% Contains: \$SRMS002 TOR-A TOR-B FOR-A CICSTRX3 IMP 3, RT 2 sec, 90% Contains: \$SRMS003 AOR-B CICSTRX4 IMP 3, Avg RT 3 sec AOR-C CICSTRX5 IMP 5, RT 20 sec, 85% Regions found serving others are moved out of period they were classified to CICSREGS IMP 1, Velocity 80 Peter Enrico : www.epstrategies.com © Enterprise Performance Strategies, Inc. WLM Revisiting Goals Over Time - 39





<u>Scenario 8:</u> Exploitation of non-WLM Functions That Influence Performance

□ All is running great in goal mode

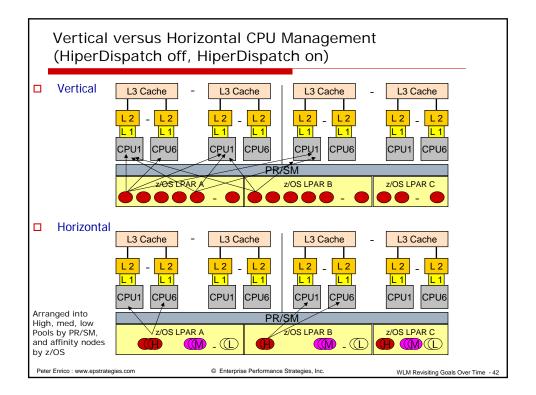
- But our installation is planning on taking advantage of system facilities that will affect the performance of the workloads
- How do we manage what may be conflicting objectives?

□ New functions waiting to be exploited

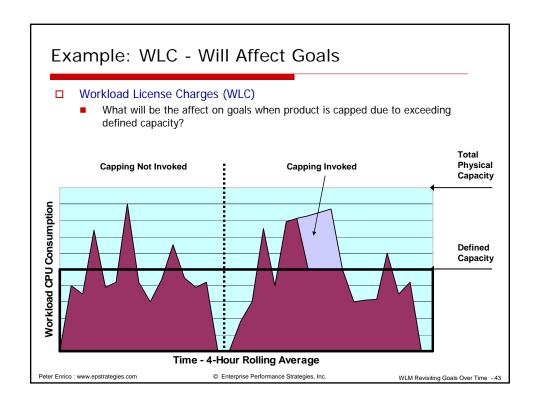
- HiperDispatch
- Capacity On Demand (COD)
- Intelligent Resource Director (IRD) (pre-HiperDispatch)
 - What will be the affect on goals when WLM dynamically manages LPAR weights and number of logical processors?
- Workload License Charges (WLC)
 - $\hfill \Box$ What will be the affect on goals when product is capped due to exceeding defined capacity?
- How will HiperDispatch, WLC and COD all work together?

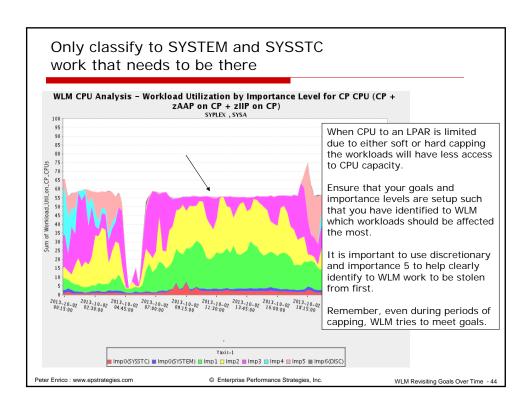
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Scenario 9: Occasionally 'Something Happens'

All is running great in goal mode

- But every once in a while 'something happens' that causes
 - Goals to be missed
 - ☐ Workloads or system to act 'funky'
- Most times all eventually goes back to normal
 - □ Some situations are repeatable, others are not
- What is going on?

When this usually occurs

- Peak periods
- Startup of a new workload or big batch job
- Influx of workload activity
- System problems / system dumping / subsystem ABENDs / Application problems
- Storage shortages
- ?????

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Policy Adjustment Actions - CPU

Dispatching priority adjustments

- Objective: Increase Receiver's CPU using, or decrease Receiver's CPU delay
- Interesting concepts:
 - Wait-to-Using ratio ratio of CPU delay samples to CPU using samples (change in ratio used to determine change in CPU delay)
 - - Theoretical maximum percentage of total processor time a period can consume if it had no CPU delay
 - Achievable maximum demand
 - Percentage of total processor time a service period is projected to consume, taking into account demand of all higher work
- Some possible actions













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Summary

- ☐ There are many reason to revisit and reevaluate goals and WLM settings
 - Scenario 1: Improperly set goals
 - Scenario 2: Lately, goals are regularly being missed
 - Scenario 3: Planning for environmental changes
 - Scenario 4: Exploitation of additional WLM functions
 - Scenario 5: Changes to WLM, system problem, improper tuning
 - Scenario 6: Changes to business priorities and objectives
 - Scenario 7: Inaccuracy of reported measurements
 - Scenario 8: Exploitation of non-WLM functions that influence performance
 - Scenario 9: Occasionally 'something happens'
- ☐ Although some of the analysis is standard, the complete analysis for each is unique to the situation at hand
 - Requires analysis of performance measurement
 - An understanding of the sysplex, system, and workloads
 - An understanding of WLM

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WLM Revisiting Goals Over Time - 47

WLM Reports Processing/Discussion Offer !!!

- □ Special Reports Offer!
 - See your WLM SMF 72.3 records in chart and table format
 - Please contact me, Peter Enrico for instructions for sending raw SMF data
 - □ Send an email to peter.enrico@epstrategies.com
 - Deliverable: Dozens of coupling facility based reports (charts and tables)
 - WLM SMF30 Address Space Analysis
 - WLM Period Setup Analysis
 - WLM Importance Level Analysis
 - WLM PI Analysis
 - WLM Velocity Goal Analysis
 - WLM Response Time Goal Analysis
 - WLM Discretionary Goal Analysis
 - WLM Enclave Analysis
 - WLM Multiple Period Analysis
 - WLM CPU Analysis
 - WLM Storage Analysis
 - WLM DASD IO Analysis
 - One-on-one phone call to explain your coupling facility measurements

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Performance Workshops Available

During these workshops you will be analyzing your own data!

- WLM Performance and Re-evaluating of Goals
 - ☐ Instructor: Peter Enrico
 - □ September 15 19, 2014 Kansas City, Missouri, USA
 - □ October 20 24, 2014 Munich, Germany
- □ Parallel Sysplex and z/OS Performance Tuning

(Web / Internet Based!)

- ☐ Instructor: Peter Enrico
- □ July 29 31, 2014 (Web)
- □ Considering a fall class...



■ Instructors: Peter Enrico and Tom Beretvas



SOTOVIC

www.pivotor.com

- □ z/OS Capacity Planning and Performance Analysis
 - Instructor: Ray Wicks

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