## IBM Emptoris Strategic Supply Management

Powering Procurement Transformation, extending Smarter Commerce

IBM

Delivering superior customer experiences that are highly informed and orchestrated



Creating an exceptional customer journey requires collaboration and integration across the value chain

#### Adaptive procurement and optimized supply chain

Chief Procurement Officer Chief Supply Chain Officer



## Seamless cross-channel customer experience

EVP of Sales General Counsel

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## IBM is reaching new buyers: Chief Procurement Officers



## 5%-7%

## Amount of savings CPOs are looking to achieve annually

## Chief Procurement Off cers are challenged by :

- Complex environments with growth in emerging markets
- Acceleration of business globalization and consolidation
- Increased reliance on suppliers
- Volatility and risk in the global economy
- Attracting and retaining talent Procurement transformation requires a combination of best practices and the right technology

## **50%**

Average percent of product value derived from suppliers

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## Reaching new buyers: EVP Sales & General Counsel



## 80%

Reduction in time taken to review Agreements

## \$60 M

Agreement administration costs reduced in one year by one customer

## SVP Sales & General Counsels have identified their top selling challenges:

- Gain visibility of agreements and their lifecycle
- Define and manage risk to limit exposure
- Maximize revenue by accelerating time to closure
- Enforce compliance with standardized platform

To achieve these objectives, a combination of best practices and the right technology platform

IS

Increase in compliance to agreement

55%



Typical reduction in agreement administration costs



## IBM can offer a range of capabilities to help you on your procurement transformation journey





### Key market trends



- Procurement organizations more open to the Cloud
- Pro-active vs. reactive supplier risk management
- Social, collaborative communities with internal and external parties
- Cost savings responsibilities plus revenue generating initiatives
- New strategic and analytical skill sets needed by Procurement



## Key CPO challenges

Complex environments with growth in emerging-market segments

Acceleration of business globalization and consolidation

Increased reliance on suppliers

Volatility and risk in the global economy

Attracting and retaining talent





## Key CPO initiatives



- Drive growth and sustainable savings
- Manage risk and compliance
- Deliver globally integrated supply chain
- Maximize sourcing and fulfillment flexibility
- Identify volatility and optimize predictability



## IBM strategy to support key CPO initiatives

Supplier management,

risk and compliance

## Effectively manage suppliers

to reduce costs, increase performance, mitigate risk and facilitate compliance

### Enhance and preserve savings

with advanced sourcing and enterprise contract management capabilities

#### Analyze enterprise spend across

systems and effectively source and manage complex categories

Source to contract

Enterprise and category spend management



### What if you could achieve the following?





## Supplier Management, Risk and Compliance





## Supplier Management, Risk and Compliance



#### Goals

•Know the marketplace and manage the portfolio of suppliers

•Raise overall performance of suppliers

•Reduce exposure to risk and compliance issues

#### **Market Challenges**

•Supply chain disruptions caused by unreliable suppliers

•Poor visibility into supplier spend,

performance and compliance

•Risk to company brand because of supplier actions

•Missed opportunities to exploit supplier innovation

•Inaccurate or conflicting supplier information 13



### What if you could achieve the following?



All amounts are in US dollars.



### Source to Contract



**Enhance and** 

## Source to Contract



#### Goals

Achieve best value from suppliers
Negotiate and enforce standardized contracts
Enforce standard processes and help ensure accountability for results

#### **Market Challenges**

Lack of visibility into source to contract process and supplier information
Poor adherence to standard processes around the globe
Variable contract language and

noncompliance with contract terms



### What if you could achieve the following?





## **Enterprise and Category Spend Management**





## **Enterprise and Category Spend Management**



#### Goals

•Gain a more complete view into spending across the global organization

•Improve control over complex

telecommunications and service categories

Reduce savings leakage

#### **Market Challenges**

Poor visibility into enterprise spend by suppliers and categories
Managing spend for complex telecommunications and service categories
Poor accountability for savings goals



## Strategic supply management capabilities





## Go to market offering – integrated suite



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## Virtual supply master—foundation for managing procurement information





## **IBM SSM suite**





### **IBM** experience



- IBM has helped hundreds of Global 2000 clients transform their procurement functions
- IBM offers a range of capabilities to address the needs of CPOs, including strategy, process, sourcing and technology
- IBM Emptoris<sup>®</sup> solutions are recognized as a leader by industry analysts:
  - Forrester Wave: Sourcing and Vendor Management, 2013
  - The Forrester Wave™: Contract Life-Cycle Management, Q2 2011
  - Gartner, *Magic Quadrant for Strategic* Sourcing Application Suites, July 1, 2013



## **IBM Procurement Profile**

Procurement internal spend (\$32.8B) was equivalent to 33% of IBM's revenue in 2013.



\*Spend by Geo based on IBM internal spend of \$32.8B

## **IBM Procurement & Contract Management Transformation**

Organization		Process	Technolo	People	
Required use of Centralized Procurement Function	Global Commodity	Implemented Contract Strategy	<b>G</b> y Deployed Global Contract Repository Tool	Global Contract Education	Established Contracts Shared Services Team
<ul> <li>Savings generation</li> <li>Improved supplier relationships</li> <li>Development of purchasing strategy</li> </ul>	<ul> <li>Subject Matter Experts (SMEs) knowledgeable about purchases</li> <li>SMEs to manage supplier relationships</li> </ul>	<ul> <li>Improved contracting efficiency</li> <li>Standardized templates</li> <li>Templates globally available for use</li> </ul>	<ul> <li>Centralized storage for templates</li> <li>Contract record management</li> <li>Search capabilities</li> </ul>	<ul> <li>Skill development</li> <li>Classroom and virtual training</li> <li>Contracting reference guide</li> </ul>	<ul> <li>Routine agreements support</li> <li>Contract template management</li> <li>Negotiation support</li> </ul>

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## **IBM Contract Management System Deployment**

Global buy side IBM Emptoris deployment by the numbers





# IBM paired transformation with technology to further streamline its contract management processes



## Thank you

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