

No More Slides!

Leading a True Technical Discussion

SESSION 12521

Wednesday, February 6th

Scott Harris, IBM

sfharris@us.ibm.com



Agenda

- A Discussion?
- What? Planning for a Conversation
- How? Having the Conversation
- When? Gaining Agreement

A Discussion?



A Discussion?



- Compelling
- Consistent
- Confident

versus



The Pain of
PowerPoint

A Discussion?



- Compelling
- Consistent
- Confident

C-Level



Staff

versus



The Pain of
PowerPoint

A Discussion?



- Compelling
- Consistent
- Confident

C-Level



Staff



- Discuss versus Present
- Differentiate and Align
- Act versus Inform

versus



The Pain of
PowerPoint

A Discussion?



- Compelling
- Consistent
- Confident

versus

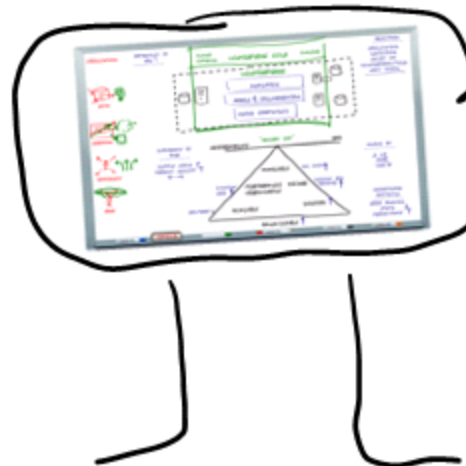


The Pain of PowerPoint

C-Level



Staff



- Discuss versus Present
- Differentiate and Align
- Act versus Inform

SMEs

Reviews

Pilot

Discussion vs Powerpoint – Top 10 Reasons from 2/6/2013 Session

- Interaction increased
- Allows presenter to be Authentic
- Discussion vs Presentation
- Flexible
- Thoughts considered
- Shared audience – keeps them engaged
- Control timing – not rush through final 20 charts
- Consistent message framework across all audiences
- Innovative
- Focused

What Is *Whiteboarding*?

A framework for a discussion to:

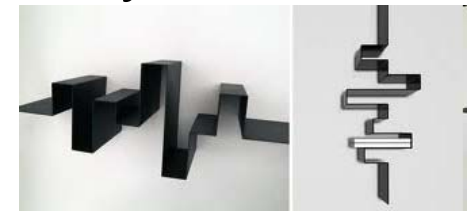
- Have an interactive dialogue with your leadership team
- Position yourself as a consultative partner
- Sell ideas with visual stories
- Qualify and discover
- Be a thought leader
- Be a trusted advisor



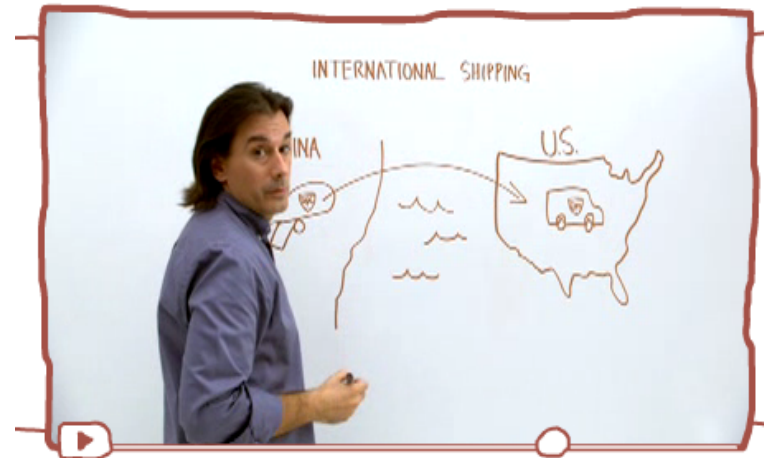
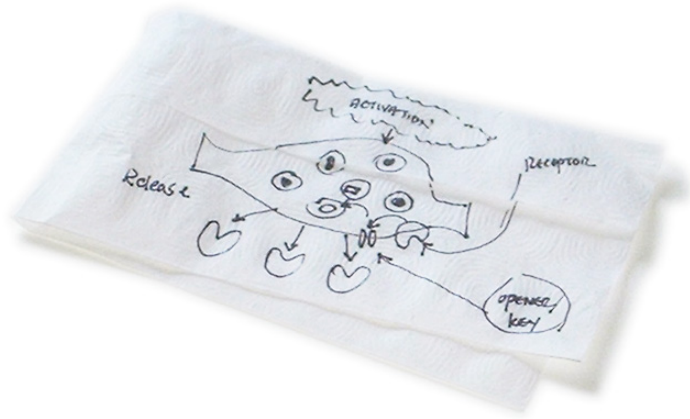
Establishing the Story

Whiteboard Design

- What are the common company pain points?
- What is the real message we are trying to convey?
- What do we want the leadership to do?



Whiteboarding Is NOT the Point



Whiteboarding Best Practice

COLOR IS YOUR FRIEND

- Red is effective for the “before” picture.
- Green is for the “after.”
- Blue is for references, anecdotes, and so on.
- Black is for the “facts.”

Setting Up the Discussion

- Understand the concerns
- Define the objectives
- Gain agreement

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

Defining the Challenges

- Limit the number
- Ensure the scope is clear
- Open for discussion
- Gain agreement



CONTAIN
COSTS



CONSOLIDATION
MIGRATION



NEW SYSTEMS



COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

Setting Up the Landscape

- Provide adequate background and facts
- Ensure the message represents the environments
- Develop the message to position your point of view
- Ask for feedback throughout discussion

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS


CONSOLIDATION
MIGRATION

NEW SYSTEMS


COMPETITION

OBJECTIVES


- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

HARDWARE 

SOFTWARE  

PEOPLE 

NETWORK 

STORAGE 

FACILITIES 

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

PRODUCTION

ONLINE
BATCH

FAILO

DEV

TEST

QA

D/R

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

PRODUCTION

ONLINE
BATCH

FAILOVER

DEV

TEST

QA

D/R

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

PRODUCTION

ONLINE
BATCH

FAILOVER

DEV

TEST

QA

D/R

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

PRODUCTION

ONLINE
BATCH

FAILOVER

DEV

TEST

QA

D/R

GROWTH



TX

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

REFRESH



"EVENTS"

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

PRODUCTION

ONLINE
BATCH

FAILOVER

DEV

TEST

QA

D/R

GROWTH

TX

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

REFRESH

"EVENTS"

AVAILABILITY... SECURITY... RESILIENCY... SCALABILITY...

Providing the Facts

- Develop your solution
- Back up the solution with facts
- Link the facts with the solution

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

FOR TCO ... YOU NEED
THE COMPLETE PICTURE

PRODUCTION
ONLINE
BATCH

FAILOVER

ENVIRONMENT
DEV TEST

QA

D/R

GROWTH

TIME
TX

COST CATEGORIES

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

OPTIMIZING IT
TO REDUCE TCO

REFRESH

"EVENTS"

QOS - NFR

AVAILABILITY... SECURITY... RESILIENCY... SCALABILITY...

Closing the Discussion

- Provide references relevant to management's needs
- Gain agreement on next steps in the meeting

4 DIMENSIONS OF TCO

- COST CATEGORIES
- ENVIRONMENT
- TIME
- QOS - NFR

CONTAIN
COSTS

CONSOLIDATION
MIGRATION

NEW SYSTEMS

COMPETITION

OBJECTIVES

- WHY TCO
- 4 DIMENSIONS OF TCO
- OPTIMIZING TCO
- NEXT STEPS

FOR TCO ... YOU NEED
THE COMPLETE PICTURE

PRODUCTION
ONLINE
BATCH

FAILOVER

DEV

ENVIRONMENT
TEST

QA

D/R

GROWTH
TIME

TX

COST CATEGORIES

HARDWARE

SOFTWARE

PEOPLE

NETWORK

STORAGE

FACILITIES

REFRESH

OPTIMIZING IT
TO REDUCE TCO

"EVENTS"

QOS - NFR

AVAILABILITY...

SECURITY...

RESILIENCY...

SCALABILITY...

FINANCE CUSTOMER

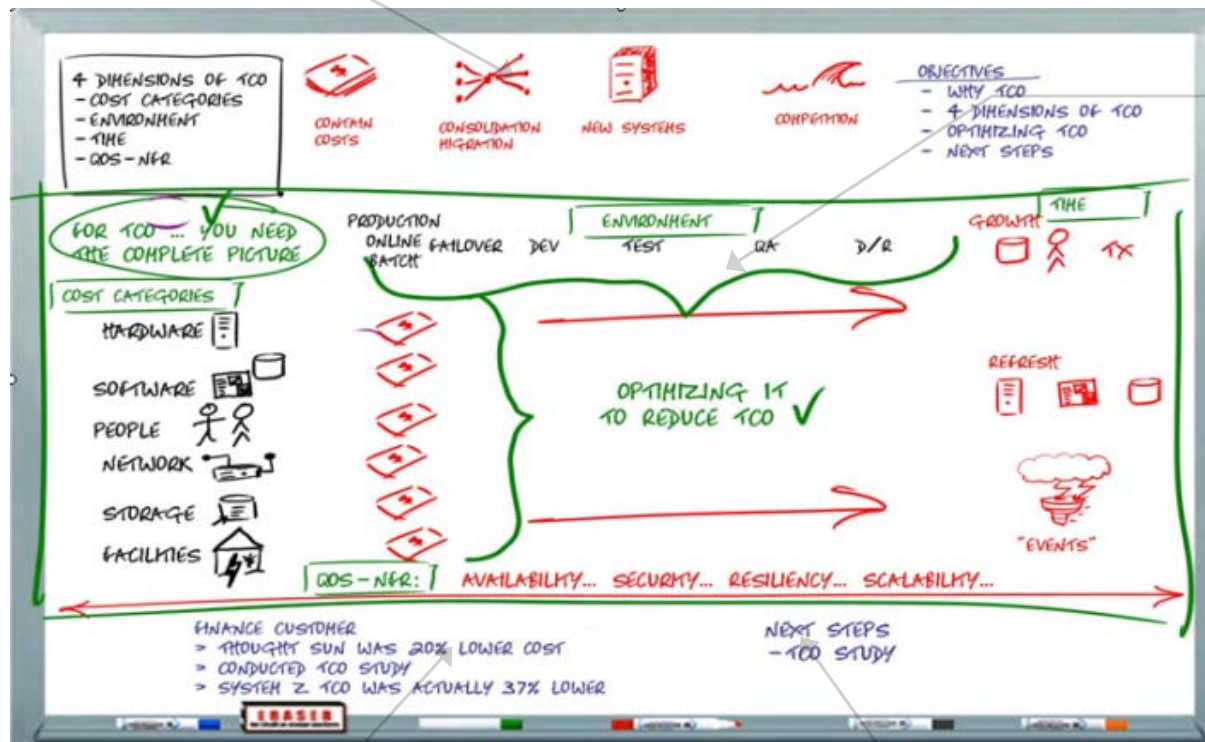
- > THOUGHT SUN WAS 20% LOWER COST
- > CONDUCTED TCO STUDY
- > SYSTEM Z TCO WAS ACTUALLY 37% LOWER

NEXT STEPS

- TCO STUDY

The Whiteboard Selling Approach

1 Gain agreement on generic challenges



2 Gain agreement on cost categories, environment, time, and QoS

3 Provide real implementation examples

4 Finish by talking about the need to understand all costs and the studies we have to help them

References

- Helpful information on visual/graphics by Edward Tufte a leading thinker in graphic design and specifically in the area of the visual display of information.
 - <http://www.wired.com/wired/archive/11.09/ppt2.html>
- This link talks about how, with Power Point, the technology gets in the way of the speaker and his audience.
 - <http://stevenmsmith.com/powerpoint-confession/>
- A list of 20 things wrong with using Power Point.
 - <http://ezinearticles.com/?Presentations---Whats-Wrong-With-PowerPoint---Top-Twenty-Troubles&id=2730080>

System z Social Media Channels

- Top Facebook pages related to System z:

- [IBM System z](#)
- [IBM Academic Initiative System z](#)
- [IBM Master the Mainframe Contest](#)
- [IBM Destination z](#)
- [Millennial Mainframer](#)
- [IBM Smarter Computing](#)

- Top LinkedIn groups related to System z:

- [System z Advocates](#)
- [SAP on System z](#)
- [IBM Mainframe- Unofficial Group](#)
- [IBM System z Events](#)
- [Mainframe Experts Network](#)
- [System z Linux](#)
- [Enterprise Systems](#)
- [Mainframe Security Gurus](#)

- Twitter profiles related to System z:

- [IBM System z](#)
- [IBM System z Events](#)
- [IBM DB2 on System z](#)
- [Millennial Mainframer](#)
- [Destination z](#)
- [IBM Smarter Computing](#)

- YouTube accounts related to System z:

- [IBM System z](#)
- [Destination z](#)
- [IBM Smarter Computing](#)

- Top System z blogs to check out:

- [Mainframe Insights](#)
- [Smarter Computing](#)
- [Millennial Mainframer](#)
- [Mainframe & Hybrid Computing](#)
- [The Mainframe Blog](#)
- [Mainframe Watch Belgium](#)
- [Mainframe Update](#)
- [Enterprise Systems Media Blog](#)
- [Dancing Dinosaur](#)
- [DB2 for z/OS](#)
- [IBM Destination z](#)
- [DB2utor](#)



Questions?

Thank
You



Complete your sessions evaluation online at SHARE.org/SanFranciscoEval